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**ADDENDUM TO DRAFT RED HERRING PROSPECTUS DATED JANUARY 19, 2026**



(Scan this QR code to view this Addendum)

## **PALUCK TECHNOLOGIES LIMITED**

Paluck Technologies Limited (the “Company” or the “Issuer”) was incorporated on April 08, 2010 as a private limited company as ‘Paluck Technologies Private Limited’, under the Companies Act, 1956, pursuant to a certificate of incorporation dated April 08, 2010 issued by the Deputy Registrar of Companies, National Capital Territory of Delhi and Haryana at Delhi. Further, our Company was converted into a public limited company pursuant to a resolution passed by our Board of Directors in its meeting held on September 27, 2021, and by the Shareholders in an extraordinary general meeting held on October 07, 2021 and consequently the name of our Company was changed to ‘Paluck Technologies Limited’ and a fresh certificate of incorporation dated October 22, 2021 was issued by the Registrar of Companies, Delhi. For details of change in Registered Office of our Company, please refer to the chapter titled “History and Certain Corporate Matters” on page 176 of this Draft Red Herring Prospectus.

**Registered Office:** 192/6, Nitin Vihar, Opp. Indian Oil Petrol Pump Near Hero Honda Chowk, Gurgaon 122 001, Haryana, India; **Telephone:** +91 9540057554;

**E Mail:** [cs@palucktechno.com](mailto:cs@palucktechno.com); **Website:** <https://palucktechno.com/>;

**Contact Person:** Sumit Kumar, Company Secretary and Compliance Officer

**CIN:** U74110HR2010PLC040347

**OUR PROMOTERS: NAVIN KATIYAR, PRAVEEN KUMAR, SARIKA KATIYAR, SUMIT KUMAR BAJAJ**

### **ADDENDUM TO THE DRAFT RED HERRING PROSPECTUS DATED JANUARY 19, 2026: NOTICE TO INVESTORS (THE “ADDENDUM”)**

**PUBLIC ISSUE OF UP TO 55,10,000 EQUITY SHARES OF FACE VALUE ₹ 10 EACH (“EQUITY SHARES”) OF THE PALUCK TECHNOLOGIES LIMITED FOR CASH AT A PRICE OF ₹ [●]- PER EQUITY SHARE (INCLUDING A SECURITIES PREMIUM OF ₹ [●]- PER EQUITY SHARE) (THE “ISSUE PRICE”), AGGREGATING UPTO ₹ [●] LACS (“ISSUE”) OF THE ISSUE, [●] EQUITY SHARES AGGREGATING TO ₹ [●] LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY MARKET MAKER (“MARKET MAKER RESERVATION PORTION”). THE ISSUE LESS THE MARKET MAKER RESERVATION PORTION I.E. ISSUE OF [●] EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH AT AN ISSUE PRICE OF ₹ [●]- PER EQUITY SHARE AGGREGATING TO ₹ [●] LAKHS IS HEREINAFTER REFERRED TO AS THE “NET ISSUE”. THE ISSUE AND THE NET ISSUE WILL CONSTITUTE [●]% AND [●]%, RESPECTIVELY OF THE POST ISSUE PAID UP EQUITY SHARE CAPITAL OF OUR COMPANY. FOR FURTHER DETAILS, PLEASE REFER TO THE CHAPTER TITLED “TERMS OF THE ISSUE” BEGINNING ON PAGE 248 OF THE DRAFT RED HERRING PROSPECTUS.**

Potential Investors may note the following:

“Definitions and Abbreviations”, “Issue Document Summary”, “Risk Factors”, “General Information”, “Capital Structure”, “Objects of the Issue”, “Our Business”, “Our Management”, “Our Promoters and Promoter Group”, “Restated Financial Information”, “Management’s Discussion and Analysis Of Financial Position And Results Of Operations”, “Outstanding Litigation and Material Developments”, “Other Regulatory and Statutory Disclosures” and “Material Contracts And Documents For Inspection” have been updated in accordance with the suggestions made by BSE.

The above is to be read in conjunction with the Draft Red Herring Prospectus and accordingly their references in the Draft Red Herring Prospectus stand amended pursuant to this Addendum. Please note that the changes pursuant to this Addendum will be appropriately included in the Red Herring Prospectus, as and when filed with the RoC, the SEBI and the Stock Exchange. All capitalized terms used in this Addendum shall, unless the context otherwise requires, have the meaning ascribed to them in the Draft Red Herring Prospectus.

**Place:** Haryana

**Date:** February 19, 2026

**For and on behalf of Paluck Technologies Limited.**

**Sd/-**

**Sumit Kumar**

**Company Secretary and Compliance Officer**

#### **LEAD MANAGER TO THE ISSUE**

**Horizon Management Private Limited**  
19 R N Mukherjee Road, Main Building, 2<sup>nd</sup> Floor,  
Kolkata- 700 001, West Bengal, India.  
**Telephone:** +91 33 4600 0607  
**Facsimile:** +91 33 4600 0607  
**E-mail:** [smeipo@horizon.net.co](mailto:smeipo@horizon.net.co)  
**Website:** [www.horizonmanagement.in](http://www.horizonmanagement.in)  
**Investor grievance:** [investor.relations@horizon.net.co](mailto:investor.relations@horizon.net.co)  
**SEBI Registration Number:** INM000012926  
**Contact Person:** Narendra Bajaj



#### **REGISTRAR TO THE ISSUE**

**Bigshare Services Private Limited**  
S6-2, 6th Floor Pinnacle Business Park,  
Mahakali Caves Road, next to Ahura Centre,  
Andheri East, Mumbai- 400093,  
Maharashtra.  
**Telephone:** 91 – 22 – 6263 8200  
**E-mail:** [ipo@bigshareonline.com](mailto:ipo@bigshareonline.com)  
**Website:** [www.Bigshareonline.com](http://www.Bigshareonline.com)  
**Investor grievance:** [investor@bigshareonline.com](mailto:investor@bigshareonline.com)  
**Contact Person:** Mr. Ganesh Shinde  
**SEBI Registration No.:** INR000001385



**ISSUE OPENS ON**  
**ISSUE OPENS ON: [●]**

**ISSUE CLOSES ON**  
**ISSUE CLOSES ON: [●]**

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**SECTION I – GENERAL**  
**DEFINITIONS AND ABBREVIATIONS**

**ISSUE RELATED TERMS**

<b>Term</b>	<b>Description</b>
“Market Maker”	The Market Maker to the Issue, in this case being “SKI Capital Services Limited”.
“Market Making Agreement”	The Market Making Agreement dated February 19, 2026 between our Company, Book Running Lead Manager and Market Maker.
“Underwriter”	The Underwriter to the Issue, in this case being “SKI Capital Services Limited” and “Horizon Management Private Limited”
“Underwriting Agreement”	The Underwriting Agreement dated February 19, 2026 entered into between the Underwriters and our Company.

## SECTION II – ISSUE DOCUMENT SUMMARY

### 6. Utilization of Net Issue Proceeds

The details of the utilisation of Net Proceeds of the Issue are set out in the following table:

		<i>(₹ in lakhs)</i>
Sr. No.	Particulars	Estimated amount
1.	Funding capital expenditure towards the purchase of new Ready-Mix Concrete (RMC) machinery and DG sets	Upto 1,500.00
2.	Pre-payment/ re-payment, in part or full, of certain outstanding borrowings availed by our Company	Upto 619.00
3.	Funding the Working Capital requirements of the Company	Upto 1,000.00
4.	General corporate purposes <sup>(1)(2)</sup>	[•]

<sup>(1)</sup> To be finalized on determination of the Issue Price and updated in the Prospectus prior to filing with the ROC.

<sup>(2)</sup> The amount to be utilised for general corporate purposes shall not exceed 15% of the Gross Proceeds of the Issue or ₹10.00 Crores, whichever is lower.

For further details, please see chapter titled “Objects of the Issue” beginning on Page No.93 of this Draft Red Herring Prospectus.

### 13. Summary of Contingent Liabilities

As per the Restated Financial Information for the period ended November 30, 2025 and for the financial year ended March 31, 2025, March 31, 2024, and March 31, 2023, following is the detail of contingent liabilities of our Company:

<i>(₹ in lakhs)</i>				
Particulars	November 30, 2025	March 31, 2025	March 31, 2024	March 31, 2023
Bank Guarantees and LCs opened by banks	58.91	11.65	11.65	2.00
Capital commitments	-	-	-	-
<b>Total</b>	<b>58.91</b>	<b>11.65</b>	<b>11.65</b>	<b>2.00</b>

For further details, kindly refer “Restated Financial Information – Note 27 – Related Party Disclosures pursuant to Accounting Standard - 18” from the chapter titled “Restated Financial Information” on Page No. 201 of this Draft Red Herring Prospectus.

## SECTION III – RISK FACTORS

### INTERNAL RISK FACTORS

#### BUSINESS RELATED RISKS

1. *We are heavily dependent on a limited number of customers, and any loss of business, reduction in orders, or deterioration in commercial terms with these customers could materially and adversely affect our revenues, cash flows, profitability, and long-term growth prospects*

A significant portion of our revenues is derived from a few large customers. For the eight months period ended November 30, 2025, our top 1 customer accounted for 11.83%, our top 5 customers accounted for 25.71% and our top 10 customers accounted for 35.29% of our revenue from operations. In addition, our top 10 customers accounted for 59.59%, 61.41% and 65.56% of our revenue from operations for Fiscal 2025, Fiscal 2024 and Fiscal 2023, respectively. Such concentration of our business on a limited number of customers increases the potential volatility of our results and exposes us to customer-specific risks.

The contribution of our top 10 customers as a percentage of revenue from operations for the eight months period ended November 30, 2025, during Fiscal 2025, during Fiscal 2024 and during Fiscal 2023 is disclosed hereunder:

Particular	November 30, 2025*		March 31, 2025		March 31, 2024		March 31, 2023	
	(₹ in lakhs)	As a % of total Revenue	(₹ in lakhs)	As a % of total Revenue	(₹ in lakhs)	As a % of total Revenue	(₹ in lakhs)	As a % of total Revenue
Revenue from Operations	5,472.20	100%	10,281.00	100.00%	10,073.54	100.00%	9,225.57	100.00%
Top 1 Customer	647.27	11.83%	2,025.16	19.70%	1,561.80	15.50%	2,115.50	22.93%
Top 5 Customers	1,407.02	25.71%	5,379.17	52.32%	5,306.37	52.68%	4,928.12	53.42%
Top 10 Customers	1,931.11	35.29%	6,126.74	59.59%	6,186.24	61.41%	6,047.89	65.56%

\*Not Annualised

# As certified by the Statutory Auditor vide their certificate dated January 14, 2026.

#### **Top 5 Customers – Contribution to Revenue from Operations:**

November 30, 2025

Sr No.	Particulars	Amount (₹ in Lakhs)	% Contribution
1	Customer 1	647.27	11.83%
2	Customer 2	241.49	4.41%
3	Customer 3	200.87	3.67%
4	Customer 4	162.07	2.96%
5	Customer 5	155.32	2.84%
	<b>Total</b>	<b>1,407.02</b>	<b>25.71%</b>

March 31, 2025

Sr No.	Particulars	Amount (₹ in Lakhs)	% Contribution
1	Customer 1	2025.16	19.70%
2	Customer 2	1456.38	14.17%
3	Customer 3	759.09	7.38%
4	Customer 4	739.56	7.19%
5	Customer 5	398.99	3.88%
	<b>Total</b>	<b>5,379.18</b>	<b>52.32%</b>

March 31, 2024

Sr No.	Particulars	Amount (₹ in Lakhs)	% Contribution
1	Customer 1	1561.80	15.50%
2	Customer 2	1460.82	14.50%
3	Customer 3	1241.73	12.33%
4	Customer 4	696.45	6.91%
5	Customer 5	345.57	3.45%
	<b>Total</b>	<b>5,306.37</b>	<b>52.68%</b>

March 31, 2023

Sr No.	Particulars	Amount (₹ in Lakhs)	% Contribution
1	Customer 1	2115.50	22.93%
2	Customer 2	888.48	9.63%
3	Customer 3	868.69	9.42%
4	Customer 4	715.69	7.76%
5	Customer 5	339.77	3.68%
	<b>Total</b>	<b>4,928.13</b>	<b>53.42%</b>

This concentration exposes us to the risk that the loss of even one major customer could materially reduce our revenues and profitability.

Our dependence on these customers also limits our bargaining power. Large customers often negotiate favourable terms, including pricing, payment schedules, and delivery timelines. Any changes in these terms, including pressure to reduce prices or extend credit periods, may adversely affect our margins and cash flows.

Additionally, many of these customers are engaged in cyclical industries such as infrastructure and telecom. If they reduce their spending due to sector slowdowns, policy changes, or budgetary constraints, our order inflows could be affected. Finally, any failure on our part to deliver on commitments could lead to reputational damage, impacting both existing relationships and our ability to secure new customers.

**2. *Our Company has experienced delays in repayment of loans in the past, which may adversely affect our credit profile, access to future financing and investor confidence.***

Our Company had, in the past, experienced a delay in the repayment of a loan obtained from Equitas Small Finance Bank Limited. The overdue portion of the loan has since been fully repaid, and the Company has obtained written confirmation from the lender stating that there are no outstanding dues as on date.

The delay occurred due to temporary liquidity constraints and operational challenges faced by the Company during the relevant period. The Company has since strengthened its internal monitoring mechanisms to ensure timely servicing of all borrowings through internal cash flows generated from operations. The management closely monitors repayment obligations and, together with oversight from the Board, ensures adherence to agreed repayment schedules with respective lenders.

Further, while the earlier delay was reflected in the Company's CIBIL records, a formal dispute has been raised with CIBIL for rectification. As on date, there are no outstanding delays, and all loan obligations are being serviced in a timely manner.

While such delays have been fully regularised and there are no outstanding loans as of date, past delays may indicate potential liquidity or operational constraints. There can be no assurance that the Company will not encounter similar delays in the future. Any inability to meet financial obligations on a timely basis could adversely affect our credit profile, restrict access to future financing, or result in the imposition of unfavourable terms by lenders. Additionally, such delays may impact investor perception and confidence in the Company.

We further confirm that the vehicle financed under the loan is registered in the name of the Company and is used exclusively for Company-related activities.

Our Company has experienced delays in repayment of loans in the past, details of which have been provided below:

Banks	Details of Loans availed	Financial Year in which delay occurred	Amount of default
			(₹ in Lakhs)
Equitas Small Finance Bank Limited	Vehicle Loan	2025-2026	101.05

**3. There have been instances of non-compliance in filing statutory forms which were required to be filed as per the reporting requirements with the Registrar of Companies under the Companies Act in the past which may attract penalties.**

In the past, the Company experienced certain delays in filing statutory forms with the Registrar of Companies (“ROC”), which were subsequently regularised through the filing of compounding applications. These delays primarily arose due to a transition in compliance personnel, technical issues with the MCA portal, and other unforeseen circumstances. The Company deeply regrets these delays and confirms that no show-cause notices have been received, and no penalties or fines have been imposed by any regulatory authority in respect of these instances. To strengthen its compliance framework and prevent recurrence, the Company has appointed a designated compliance officer to oversee all regulatory filings and ensure timely execution of related tasks. While all past non-compliances have been regularised as on date, there can be no assurance that similar delays or non-compliances will not occur in the future. Any such event could result in regulatory scrutiny, potential penalties, or adverse impact on the Company’s financial position, operations, or shareholder perception. The details of the compounding application are as follows:

Sr No.	Particulars	Status
1	Non Appointment of Independent Director	The Company has filed a compounding application in respect of the same under Form GNL-1 on September 19, 2025, vide SRN: AB7028405. The said application is currently under process with the concerned Registrar of Companies.

The Company confirms that, if any penalty arises out of the above-mentioned compounding application, it shall not be paid either directly or indirectly via proceeds of the IPO and would be met through internal accruals of the Company.

**6. A part of the Net Proceeds will be utilized for the repayment or prepayment of indebtedness availed of by our Company.**

Our Company has availed loans for funding capital expenditure, working capital, purchase of vehicles and for other business purposes. As of November 30, 2025 our total outstanding borrowings (wherein total borrowings consist of current and non-current borrowings) amounted to ₹ 1,481.04 lakhs. For further details, please refer to the chapter titled “Financial Indebtedness” on page 203 of this Draft Red Herring Prospectus.

We intend to utilize upto ₹ 619.00 lakhs from the Net Proceeds towards the repayment or prepayment of all or a portion of certain borrowings availed by us. For further details, please refer to the chapter titled “Objects of the Issue” on page 93 of this Draft Red Herring Prospectus. The borrowings to be prepaid or repaid will be selected based on a range of various factors, including (i) any conditions attached to the borrowings restricting our ability to repay or prepay the borrowings and time taken to fulfil such requirements, (ii) levy of any prepayment penalties and the quantum thereof, (iii) receipt of consents for prepayment, (iv) provisions of any laws, rules and regulations governing such borrowings, and (v) other commercial considerations including, among others, the amount of the loan outstanding and the remaining tenor of the loan.

While we believe that the prepayment or scheduled re-payment of a portion of certain outstanding borrowings will help reduce our outstanding indebtedness and debt servicing costs, assist us in maintaining a favourable debt to equity ratio and enable utilisation of our internal accruals for further investment in business growth and expansion, the premature redemption will not result in the creation of any tangible assets for our Company. For details regarding the repayment or prepayment of loan, please refer to table disclosed in the chapter titled “Objects of the Issue” on page 93 of this Draft Red Herring Prospectus.

**14. Our Company had negative cash flows from investing and financing activities in the past years, details of which are given below. Sustained negative cash flow could impact our growth and business.**

We have experienced negative cash flows in the past which have been set out below:

(Rs. In lakhs)

Particulars	November 30, 2025*	For the year ended March 31,		
		2025	2024	2023
Net Cash from Operating Activities	444.39	1,085.05	1,189.79	718.03
Net Cash from Investing Activities	0.20	2.17	86.90	(938.08)
Net Cash from Financing Activities	(450.39)	(1,072.67)	(1,280.05)	227.31

\*Not Annualised

The Company reported a net cash inflow from operating activities amounting to ₹ 444.39 Lakhs during the eight-month period ended November 30, 2025, as compared to a net cash inflow of ₹ 1,085.05 Lakhs during the financial year ended March 31, 2025 and ₹ 1,189.79 Lakhs during the financial year ended March 31, 2024. This inflow was primarily on account of an increase in inventories of ₹ 167.53 Lakhs, an increase in trade receivables of ₹ 262.62 Lakhs, and an increase in other current and non-current assets of ₹ 46.70 Lakhs, which absorbed a substantial portion of the cash generated from operations. While there was a cash outflow due to a decrease in trade payables of ₹ 465.27 Lakhs and an increase in provisions of ₹ 578.73 Lakhs, these were partly offset by income tax payments of ₹ 587.52 Lakhs, which resulted in cash outflows during the period. The cash inflow from operating activities was supported by an operating profit before working capital changes of ₹ 1,391.11 Lakhs. The cash outflow from financing activities was higher as compared to previous periods, reflecting repayments of borrowings and finance costs, while investing activities resulted in a marginal net cash inflow. Overall, while operating cash flows remained positive, the Company's cash position continues to be influenced by working capital movements and financing arrangements.

**15. There have been instances of delays in filing statutory employee-related returns by the Company. In case of any delay or non-compliance in filing returns under Employee Provident Fund ("EPF"), Employees' State Insurance Corporation ("ESIC") or other employee-related statutory obligations in future, the concerned regulatory authorities may impose monetary penalties or take punitive actions against the Company, which may have an adverse impact on its business, financial condition, and results of operations.**

In the past, the Company experienced certain delays in filing returns and remittances under EPF, ESIC, and other employee-related statutory obligations. These delays primarily arose due to operational challenges, reconciliation requirements, and resource constraints during certain periods. The Company has since implemented corrective measures, including assigning dedicated personnel for statutory compliance, instituting periodic reviews of pending filings, using automated tools to track due dates, and strengthening internal processes to ensure timely submissions. No material penalties have been imposed by the statutory authorities for these delays, and all pending filings and contributions have been regularised. While these measures significantly reduce the risk of recurrence, any future delay or non-compliance in employee-related statutory filings could attract regulatory scrutiny, penalties, or reputational impact, potentially affecting investor confidence, operational efficiency, and timely access to approvals or capital. The details of the delays in filing of such employee-related statutory returns have been provided below:

**Employees' Provident Fund:**

Month	Due Date	Date of Filing	Delay Period (In days)	Reason for Delay
Apr-24	15-05-2024	09-10-2024	147	Due to Reconciliation
May-24	15-06-2024	12-11-2025	515	
Sep-24	15-10-2024	12-11-2025	393	
Oct-24	15-11-2024	12-11-2025	362	
Nov-24	15-12-2024	12-11-2025	332	
Jan-25	15-02-2025	12-11-2025	270	

Month	Due Date	Date of Filing	Delay Period (In days)	Reason for Delay
Feb-25	15-03-2025	18-11-2025	248	
Mar-25	15-04-2025	18-11-2025	217	
Apr-25	15-05-2025	18-11-2025	187	
May-25	15-06-2025	28-10-2025	135	
Jul-25	15-08-2025	24-10-2025	70	
Aug-25	15-09-2025	24-10-2025	39	
Sep-25	15-10-2025	18-11-2025	34	
Oct-25	15-11-2025	02-12-2025	17	
Nov-25	15-12-2025	29-12-2025	14	

**Employees' State Insurance Corporation:**

Month	Due Date	Date of Filing	Delay Period (In days)	Reason for Delay
Apr-24	15-05-2024	26-05-2024	11	Due to Reconciliation
May-24	15-06-2024	25-06-2024	10	
Jun-24	15-07-2024	22-07-2024	7	
Jul-24	15-08-2024	24-08-2024	9	
Aug-24	15-09-2024	11-10-2024	26	
Sep-24	15-10-2024	22-10-2024	7	
Nov-24	15-12-2024	09-01-2025	25	
Dec-24	15-01-2025	13-02-2025	29	
Jan-25	15-02-2025	19-02-2025	4	
Feb-25	15-03-2025	20-03-2025	5	
Mar-25	15-04-2025	24-04-2025	9	
Apr-25	15-05-2025	10-06-2025	26	
Jun-25	15-07-2025	06-08-2025	22	
Jul-25	15-08-2025	15-09-2025	31	
Aug-25	15-09-2025	18-09-2025	3	
Sep-25	15-10-2025	27-10-2025	12	

**16. The Company has defaulted on repayment obligations under a loan facility availed from Tata Capital Limited, and legal proceedings have been initiated in this regard.**

A criminal complaint has been filed by Tata Capital Limited (“Complainant”) before the Court of Chief Metropolitan Magistrate, Karkardooma Courts, New Delhi, against our Company under Sections 138, 141, and 142 of the Negotiable Instruments Act, 1881. The complaint arises from the dishonour of a cheque dated May 27, 2025, for ₹523.43 lakhs issued by the Company in favour of the Complainant towards outstanding dues. The cheque was presented for encashment but was returned unpaid with the remark “Payment Stopped by Drawer.” Despite repeated requests and a legal notice dated June 11, 2025, sent by the Complainant, the Company failed to make the payment within the stipulated period. The matter is presently pending before the said Court, with the next hearing scheduled for May 22, 2026.

The Company hereby confirms that it had defaulted in the repayment obligations in respect of the loan facility availed from Tata Capital Limited. The delays in repayment of certain loans in the past were primarily due to temporary cash flow mismatches arising from timing differences between receipt of payments from customers and scheduled repayment obligations. These delays were not due to financial stress, and the Company has since ensured that all loan obligations are being serviced in a timely manner.

As on date, the outstanding dues have been fully repaid, and the Company is current on all repayment obligations.

**19. Our business is exposed to risks of accidents, safety incidents, and third-party liabilities, which could result in financial losses and reputational harm.**

We operate a large fleet of vehicles and equipment in construction and logistics environments, where safety incidents and accidents are inherent risks. Accidents may lead to injuries or fatalities of employees, third parties, or damage to customer property, resulting in financial liabilities.

As on the date of this Draft Red Herring Prospectus, there have been no instances of accidents, safety incidents, or third-party liabilities reported or identified by the Company.

However, such incidents, if they occur in the future, may attract regulatory scrutiny, penalties, or suspension of licenses. They may also increase insurance premiums and operating costs. In severe cases, they can result in contractual disputes, project delays, and termination of contracts.

Beyond financial implications, safety incidents can cause reputational damage, reducing customer trust and harming our ability to win new business. A consistent failure to maintain strong safety standards could materially and adversely affect our operations.

**20. We are subject to risks relating to compliance with employee benefit and social security legislations, and any adverse determination regarding applicability of such laws may result in additional liabilities.**

Our Company is subject to various labour and social security legislations, including the Employees' Provident Funds and Miscellaneous Provisions Act, 1952 and the Employees' State Insurance Act, 1948. As on November 30, 2025, out of our total workforce of 184 employees, 69 employees were covered under the Employees' Provident Fund ("EPF") and 1 employee was covered under the Employees' State Insurance Corporation ("ESIC"). The difference between the total number of employees and those registered under EPF and ESIC arises due to the applicability thresholds prescribed under the respective laws. Certain employees whose monthly salary exceeded the prescribed threshold opted not to contribute to EPF at the time of joining, as permitted under applicable regulations. Further, only one employee had remuneration below the prescribed threshold for mandatory ESIC coverage during the relevant period and was therefore covered under ESIC.

While we believe that we are in compliance with the applicable statutory requirements, there can be no assurance that the relevant authorities will not take a different view regarding coverage, eligibility, or applicability thresholds. Any reclassification of employees, retrospective determination of liability, or change in statutory thresholds may result in additional contributions, interest, penalties or other financial liabilities. Such events could adversely affect our financial condition, cash flows and results of operations.

**26. If we are not able to obtain, renew or maintain our statutory and regulatory licenses, registrations and approvals required to operate our business, it may have a material adverse effect on our business, results of operations and financial condition.**

We require certain statutory and regulatory licenses, registrations and approvals to operate our business, some of which are granted for a fixed period of time and need to be renewed from time to time. Further, in future, we may also be required to obtain new licenses, registrations and approvals for any proposed operations, including any expansion of existing operations. There can be no assurance that the relevant authorities will renew such licenses, registrations and approvals in a timely manner or at all.

Further, these licenses, registrations and approvals are subject to several conditions, and our Company cannot assure that it shall be able to continuously meet such conditions or be able to prove compliance with such conditions to statutory authorities, and this may lead to cancellation, revocation or suspension of relevant licenses, approvals and registrations. We may be subject to penalties or suffer a disruption in our business activities, any of which could adversely affect our results of operations. Further, our Company will be responsible for bearing any and all liabilities arising out of this non-compliance.

As of the date of this Draft Red Herring Prospectus, the Company has made an application in Form GST REG-14 before the Goods and Services Tax Department for the addition of two additional places of business under GSTIN 06AAF4027N2Z7, namely: (i) Plot No. 364/2, Basement, Mehrauli Gurgaon Road, Gurgaon – 122001; and (ii) SF-261, JMD Megapolis IT Park, Sohna Road, Sector 48, Gurgaon – 122001.

The Company does not anticipate any significant impact on its business operations due to the pending registrations. The delay in obtaining these registrations has not affected the day-to-day functioning of the business, and the Company expects to complete the necessary formalities shortly without any material disruption to its operations.

For further details on the licenses obtained by our Company and licenses for which renewal applications have been made, kindly refer to the chapter titled “Government and Other Approvals” beginning on page 231 of this Draft Red Herring Prospectus.

**44. We have certain contingent liabilities and our financial condition and profitability may be adversely affected if any of these contingent liabilities materialize.**

As of November 30, 2025, our contingent liabilities and commitments (to the extent not provided for) as disclosed in the notes to our Restated Financial Information aggregated to ₹58.91 lakhs. The details of our contingent liabilities are as follows:

(₹ in lakhs)

Particulars	November 30, 2025	March 31, 2025	March 31, 2024	March 31, 2023
Bank Guarantees opened with banks	58.91	11.65	11.65	2.00
Indirect Tax Litigation	-	-	-	-
<b>Total</b>	<b>58.91</b>	<b>11.65</b>	<b>11.65</b>	<b>2.00</b>

For further details of contingent liability, see the section titled — “Restated Financial Information” on page 201 of this Draft Red Herring Prospectus. Furthermore, there can be no assurance that we will not incur similar or increased levels of contingent liabilities in the future.

**47. Our inability to procure and/or maintain adequate insurance cover in connection with our business may adversely affect our operations and profitability.**

Our operations are subject to inherent risks which may adversely impact our profitability, such as breakdown, malfunctions, sub-standard performance, fire, riots, third party liability claims, etc. Details of the insurance policies availed by our Company have been provided below:

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
1	Tata	3008/4245 11223/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RC0GK00 5784	HR55AA 5127	61K84341 173	ICICI LOMBARD	19,00,000
2	Tata	3008/4245 11916/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RC0GK00 5781	HR55AA 5646	61K84341 985	ICICI LOMBARD	19,00,000
3	Ashok Leyland	3008/4245 12083/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RC0GK00 5779	HR55AA 5643	61K84341 980	ICICI LOMBARD	19,00,000
4	Ashok Leyland	3008/4245 11588/00/ 000	13-Jan-27	Transit Mixture	MC2K2G RC0GK00 5780	HR55AA 5116	61K84341 982	ICICI LOMBARD	19,00,000
5	Ashok Leyland	3008/4249 38042/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD3JRY Y9764	HR55AF8 897	JDHZ419 747	ICICI LOMBARD	19,00,000
6	Ashok Leyland	3008/4249 40436/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD4JRY Y9532	HR55AF5 581	JAHZ433 821	ICICI LOMBARD	19,00,000
7	Ashok Leyland	3008/4249 38635/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD2JRX Z5987	HR55AF0 178	JYHZ439 366	ICICI LOMBARD	19,00,000
8	Ashok Leyland	3008/4249 37668/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD5JRW A0976	HR55AF0 904	JXHZ445 754	ICICI LOMBARD	19,00,000
9	Ashok Leyland	3008/4249 37847/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD6JRY Y9712	HR55AF6 049	JAHZ433 515	ICICI LOMBARD	19,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
10	Ashok Leyland	3008/4249 39672/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD9JRY Y9770	HR55AF0 991	JDHZ419 515	ICICI LOMBAR D	19,00,000
11	Ashok Leyland	3008/4249 39134/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD7JRW A0977	HR55AF7 516	JXHZ445 674	ICICI LOMBAR D	19,00,000
12	Ashok Leyland	3008/4249 37472/00/ 000	17-Jan-27	Transit Mixture	MB1HTG HD5HRJ V2415	HR55AC0 267	HJHZ439 638	ICICI LOMBAR D	19,00,000
13	Tata	3008/4250 77500/00/ 000	22-Jan-27	Transit Mixture	MC2K2G RC0GK00 5782	HR55AA 2728	61J84337 020	ICICI LOMBAR D	16,00,000
14	Ashok Leyland	N6046438	28-Jan-27	Transit Mixture	MB1HTG HD2HRV U9032	HR55AC1 321	HVHZ435 701	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	15,50,000
15	Ashok Leyland	3008/4250 77846/00/ 000	28-Jan-27	Transit Mixture	MB1HTG HD1HRJ V2444	HR55AC6 956	HWHZ43 2517	ICICI LOMBAR D	16,00,000
16	Ashok Leyland	3008/4250 78016/00/ 000	28-Jan-27	Transit Mixture	MB1HTG HDXHRJ V2443	HR55AC6 748	HBHZ438 639	ICICI LOMBAR D	17,00,000
17	Ashok Leyland	3008/3806 04041/00/ 000	13-Feb-27	Transit Mixture	MB1HTG HD9HRJ V2417	HR55AC6 705	HVHZ438 425	ICICI LOMBAR D	18,00,000
18	Eichar	N6430973	22-Feb-27	Transit Mixture	MAT4482 37KAB03 777	HR55AF7 935	91B84860 923	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	20,00,000
19	Ashok Leyland	3008/4304 99685/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD3KRJ A3636	HR55AG 3681	JWHZ104 959	ICICI LOMBAR D	18,00,000
20	Ashok Leyland	3008/4304 99272/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD1KRJ A3957	HR55AG 5939	JWHZ448 693	ICICI LOMBAR D	18,00,000
21	Ashok Leyland	3008/4304 98693/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD1KRJ A4039	HR55AG 5674	JXHZ443 842	ICICI LOMBAR D	18,00,000
22	Ashok Leyland	3008/4304 98964/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD7KRJ A3638	HR55AG 2324	JWHZ448 780	ICICI LOMBAR D	18,00,000
23	Mahindra	3008/3850 87466/00/ 000	18-Mar- 26	Transit Mixture	MA1QDA PHDJ6E9 8819	HR55AD 3094	VAJZE15 432	ICICI LOMBAR D	19,00,000
24	Mahindra	3008/3954 34531/00/ 000	3-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8772	HR55AD 3807	VAJZE15 338	ICICI LOMBAR D	14,50,000
25	Mahindra	3008/3954 34584/00/ 000	3-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8820	HR55AD 7478	VAJZE15 381	ICICI LOMBAR D	20,50,000
26	Tata	3008/3973 64638/00/ 000	19-Jun-26	Transit Mixture	MAT4482 27KAB03 329	HR55AF5 150	91A84858 063	ICICI LOMBAR D	16,20,000
27	Tata	3008/3973 65240/00/ 000	19-Jun-26	Transit Mixture	MAT4482 27KAB03 331	HR55AF6 015	91A84858 249	ICICI LOMBAR D	18,00,000
28	Ashok Leyland	3008/3973 66464/00/ 000	19-Jun-26	Transit Mixture	MC2K2G RC0GK00 5786	HR55AA 2730	61J84340 489	ICICI LOMBAR D	11,70,000
29	Ashok Leyland	3008/3973 67043/00/ 000	19-Jun-26	Transit Mixture	MC2K2G RC0GA00 4022	HR55AA 6883	61A84277 378	ICICI LOMBAR D	14,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
30	Tata	3008/3973 67860/00/ 000	20-Jun-26	Transit Mixture	MB1HTG FD6GRB P1804	HR55Y90 26	GBHZ412 129	ICICI LOMBAR D	12,00,000
31	Tata	3008/3973 68124/00/ 000	20-Jun-26	Transit Mixture	MB1HTG FD6GRB P1589	HR55Y48 50	GBHZ412 125	ICICI LOMBAR D	10,80,000
32	Tata	3008/3973 28451/00/ 000	18-Jun-26	Transit Mixture	MB1HTG FDXGRB P1899	HR55Y45 50	GBHZ412 311	ICICI LOMBAR D	10,80,000
33	Tata	3008/2971 34361/02/ 000	30-Jun-26	Transit Mixture	MC2K2G RC0GK00 5783	HR55AA 8701	61J84336 542	ICICI LOMBAR D	10,93,000
34	Mahindra	3008/2971 29229/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6F9 7384	HR55AD 3175	VAJZF17 222	ICICI LOMBAR D	10,93,000
35	Mahindra	3008/2971 74908/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8745	HR55AD 5869	VAJZE15 319	ICICI LOMBAR D	10,93,000
36	Mahindra	3008/2971 85734/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6F9 9880	HR55AD 3779	VAJZF16 601	ICICI LOMBAR D	10,93,000
37	Tata	3008/2971 75159/02/ 000	1-Jul-26	Transit Mixture	MB1HTG FD6GRB P3228	HR55Y24 68	GBHZ413 876	ICICI LOMBAR D	13,50,000
38	Tata	3008/2971 85873/02/ 000	1-Jul-26	Transit Mixture	MB1HTG FDXGRB P1689	HR55Y47 31	GBHZ412 124	ICICI LOMBAR D	12,00,000
39	Tata	3008/2971 75341/02/ 000	2-Jul-26	Transit Mixture	MB1HTG FDXGRB P1367	HR55Y62 40	GBHZ411 786	ICICI LOMBAR D	12,00,000
40	Tata	3008/3512 71523/01/ 000	7-Jul-26	Transit Mixture	MB1HTG FD6GRB P1592	HR55Y62 73	GBHZ412 130	ICICI LOMBAR D	17,00,000
41	Ashok Leyland	3008/3512 71452/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4KRF C0315	HR55AG 8047	KFHZ401 896	ICICI LOMBAR D	17,00,000
42	Ashok Leyland	3008/3514 03087/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD6KRF C0168	HR55AG 6510	KFHZ401 723	ICICI LOMBAR D	17,00,000
43	Ashok Leyland	3008/3513 97429/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD7JRF W5106	HR55AC3 526	JFHZ4085 40	ICICI LOMBAR D	17,00,000
44	Ashok Leyland	3008/3513 97840/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD9JRF W5107	HR55AC4 775	JEHZ408 746	ICICI LOMBAR D	18,00,000
45	Ashok Leyland	3008/3513 97187/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD3JRF W5569	HR55AC6 439	JGHZ404 511	ICICI LOMBAR D	18,00,000
46	Ashok Leyland	3008/3513 97630/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HDXJRF W6525	HR55AC5 585	JFHZ4101 16	ICICI LOMBAR D	17,00,000
47	Ashok Leyland	3008/3513 98478/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4JRE X0406	HR55AJ4 012	JEHZ413 569	ICICI LOMBAR D	17,00,000
48	Ashok Leyland	3008/3513 98188/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4KRH B0325	HR55AG 8713	JKHZ105 589	ICICI LOMBAR D	17,00,000
49	Tata	3008/3514 09150/01/ 000	8-Jul-26	Transit Mixture	MC2K2G RC0GK00 5785	HR55AA 6885	61J84340 492	ICICI LOMBAR D	18,00,000
50	Ashok Leyland	3008/3512 71482/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD8KRF C0690	HR55AG 0977	KFHZ402 064	ICICI LOMBAR D	17,00,000
51	Ashok Leyland	3008/3514 03356/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD6JRF W4982	HR55AC6 618	JFHZ4085 55	ICICI LOMBAR D	18,00,000
52	Tata	3008/2984 44990/02/ 000	17-Jul-26	Transit Mixture	MC2K2G RC0GK00 5708	HR55AA 5119	61J84336 839	ICICI LOMBAR D	24,28,572

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
53	Tata	3008/2984 44839/02/ 000	17-Jul-26	Transit Mixture	MB1HTG FD8GRB P3411	HR55Y15 68	GBHZ413 879	ICICI LOMBAR D	24,28,572
54	Ashok Leyland	3008/4012 71959/00/ 000	24-Jul-26	Transit Mixture	MB1HTG HD9JRF W6368	HR55AC4 002	JEHZ409 859	ICICI LOMBAR D	17,00,000
55	Ashok Leyland	3008/3006 48701/02/ 000	30-Jul-26	Transit Mixture	MB1HTG HD5KRE C4466	HR55AG 0240	KFHZ404 295	ICICI LOMBAR D	20,00,000
56	Ashok Leyland	3008/4029 53452/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD0KRE C4794	HR55AG 1871	KEHZ406 694	ICICI LOMBAR D	17,00,000
57	Ashok Leyland	3008/4029 53072/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD3KRE C4580	HR55AG 6080	KEHZ504 576	ICICI LOMBAR D	15,00,000
58	Ashok Leyland	3008/2976 16045/02/ 000	1-Aug-26	Transit Mixture	MB1HTG HD2KRE C4859	HR55AJ4 254	KEHZ404 747	ICICI LOMBAR D	20,00,000
59	Ashok Leyland	3008/4029 53260/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD5KRE C4791	HR55AJ6 230	KEHZ403 462	ICICI LOMBAR D	17,00,000
60	Ashok Leyland	3008/4029 55613/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD7KRE C4792	HR55AJ2 376	KEHZ403 469	ICICI LOMBAR D	17,00,000
61	Ashok Leyland	3008/4029 54148/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD8KRE C4977	HR55AG 3097	KFHZ403 168	ICICI LOMBAR D	17,00,000
62	Ashok Leyland	3008/4033 33206/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD5KRE C4922	HR55AG 9676	KEHZ403 768	ICICI LOMBAR D	18,00,000
63	Ashok Leyland	3008/4029 55202/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD1KRE C4707	HR55AJ2 293	KEHZ404 775	ICICI LOMBAR D	17,00,000
64	Ashok Leyland	3008/4029 52861/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD3KRE C4708	HR55AJ7 584	KEHZ404 767	ICICI LOMBAR D	17,00,000
65	Ashok Leyland	3008/4038 09637/00/ 000	11-Aug-26	Transit Mixture	MB1HTG HD5KRE C4709	HR55AG 4946	KEHZ403 474	ICICI LOMBAR D	16,50,000
66	Ashok Leyland	3008/4038 09398/00/ 000	11-Aug-26	Transit Mixture	MB1HTG HD4KRF C0539	HR55AJ8 468	KFHZ401 898	ICICI LOMBAR D	16,50,000
67	Ashok Leyland	3008/4039 72451/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD6JRE X0407	HR55AF4 196	JEHZ413 556	ICICI LOMBAR D	17,00,000
68	Ashok Leyland	3008/4039 72380/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD9JRE X0398	HR55AE7 745	JEHZ413 555	ICICI LOMBAR D	17,00,000
69	Ashok Leyland	3008/4039 72318/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD7JRE X0402	HR55AE6 346	JEHZ413 557	ICICI LOMBAR D	17,00,000
70	Ashok Leyland	3008/4048 65219/00/ 000	21-Aug-26	Transit Mixture	MB1HTG HD2JRF W5109	HR55AC5 208	JEHZ408 537	ICICI LOMBAR D	17,00,000
71	Ashok Leyland	3008/4050 39029/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRB Y4444	HR55AE2 410	JCHZ424 818	ICICI LOMBAR D	17,00,000
72	Ashok Leyland	3008/4050 38633/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD9JRB Y4437	HR55AE9 728	JCHZ424 848	ICICI LOMBAR D	17,00,000
73	Ashok Leyland	3008/4050 38855/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRB Y4492	HR55AE5 908	JCHZ425 043	ICICI LOMBAR D	17,00,000
74	Ashok Leyland	3008/4050 36904/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD8JRB Y4445	HR55AE7 329	JCHZ425 152	ICICI LOMBAR D	17,00,000
75	Ashok Leyland	3008/4050 38008/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRE W9483	HR55AE0 284	JGHZ407 804	ICICI LOMBAR D	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
76	Ashok Leyland	3008/4063 14114/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HDXKRD C7778	HR55AG 7249	KDHZ406 694	ICICI LOMBAR D	17,00,000
77	Ashok Leyland	3008/4063 09835/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD8KRD C7777	HR55AG 3233	KDHZ406 700	ICICI LOMBAR D	17,00,000
78	Ashok Leyland	3008/4063 11813/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C8821	HR55AG 9188	KDHZ407 444	ICICI LOMBAR D	17,00,000
79	Ashok Leyland	3008/4063 02966/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C7779	HR55AJ6 406	KDHZ406 631	ICICI LOMBAR D	17,00,000
80	Ashok Leyland	3008/4063 13593/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C8818	HR55AJ3 074	KDHZ407 167	ICICI LOMBAR D	17,00,000
81	Ashok Leyland	3008/4063 06280/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD3KRE C4790	HR55AJ1 551	KEHZ404 768	ICICI LOMBAR D	17,00,000
82	Ashok Leyland	3008/4063 13721/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD9KRE C4793	HR55AG 0992	KEHZ404 772	ICICI LOMBAR D	17,00,000
83	Ashok Leyland	3008/4063 13937/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD9KRE C4938	HR55AJ2 239	KEHZ404 597	ICICI LOMBAR D	17,00,000
84	Ashok Leyland	3008/4063 13367/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD0KRD C7577	HR55AJ2 318	KEHZ405 216	ICICI LOMBAR D	17,00,000
85	Ashok Leyland	3008/4068 41331/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD6HRB T5206	HR55AB1 823	HBHZ417 401	ICICI LOMBAR D	17,00,000
86	Ashok Leyland	3008/4068 41166/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD0HRB T5184	HR55AB3 092	HBHZ417 483	ICICI LOMBAR D	17,00,000
87	Ashok Leyland	3008/4068 40201/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD8HRC T2634	HR55AB5 512	HCHZ413 375	ICICI LOMBAR D	17,00,000
88	Ashok Leyland	3008/4068 40981/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD6HRB T5318	HR55AB8 654	HBHZ418 816	ICICI LOMBAR D	17,00,000
89	Ashok Leyland	3008/4068 40829/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HDXHRB T5175	HR55AB6 795	HBHZ417 712	ICICI LOMBAR D	17,00,000
90	Ashok Leyland	3008/4068 40491/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HDXHRB T5273	HR55AB4 470	HBHZ418 711	ICICI LOMBAR D	17,00,000
91	Ashok Leyland	3008/4068 40029/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD2JRF W5496	HR55AC9 287	JEHZ408 142	ICICI LOMBAR D	17,00,000
92	Ashok Leyland	3008/4068 40333/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD0JRF W5495	HR55AC7 344	JFHZ4087 57	ICICI LOMBAR D	17,00,000
93	Ashok Leyland	3008/4071 17592/00/ 000	5-Sep-26	Transit Mixture	MAT4482 37KAB04 336	HR55AF0 597	91B84861 491	ICICI LOMBAR D	17,00,000
94	Mahindra	3008/4071 17339/00/ 000	6-Sep-26	Transit Mixture	MA1QDA PHDJ6E9 8713	HR55AD 0856	VAJZE15 212	ICICI LOMBAR D	17,00,000
95	Ashok Leyland	3008/4073 11337/00/ 000	8-Sep-26	Transit Mixture	MB1HTG HDXJRF W5455	HR55AD 3283	JFHZ4090 93	ICICI LOMBAR D	17,00,000
96	Ashok Leyland	3008/4079 09684/00/ 000	14-Sep-26	Transit Mixture	MB1HTG HD5KRJ A7588	HR55AG 5999	JKHZ105 615	ICICI LOMBAR D	16,20,000
97	Ashok Leyland	3008/4086 54636/00/ 000	22-Sep-26	Transit Mixture	MB1HTG HD4JRF W5399	HR55AC9 352	JFHZ4087 38	ICICI LOMBAR D	17,00,000
98	Ashok Leyland	3008/4088 98903/00/ 000	24-Sep-26	Transit Mixture	MB1HTG HD6JRF W5498	HR55AD 8931	JFHZ4090 79	ICICI LOMBAR D	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
99	Ashok Leyland	3008/4088 98706/00/ 000	24-Sep-26	Transit Mixture	MB1HTG HD5JRF W5072	HR55AC9 681	JFHZ4084 47	ICICI LOMBAR D	17,00,000
100	Mahindra	3008/4098 10358/00/ 000	29-Sep-26	Transit Mixture	MA1QDA PHDJ6E9 8773	HR55AD 3631	VAJZE15 313	ICICI LOMBAR D	17,00,000
101	Ashok Leyland	3008/4107 76102/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD1JRB Y4495	HR55AE8 725	JCHZ425 278	ICICI LOMBAR D	19,00,000
102	Ashok Leyland	3008/4107 75895/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD9JRB Y4440	HR55AE6 855	JCHZ423 661	ICICI LOMBAR D	19,00,000
103	Ashok Leyland	3008/4107 76730/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HDXJRB Y4494	HR55AE7 185	JCHZ425 245	ICICI LOMBAR D	19,00,000
104	Ashok Leyland	3008/4107 76269/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD0JRB Y4441	HR55AF8 893	JCHZ423 607	ICICI LOMBAR D	19,00,000
105	Mahindra	3008/4125 09345/00/ 000	20-Oct-26	Transit Mixture	MA1QDA PHDJ6F9 7287	HR55AD 9359	VAJZF17 125	ICICI LOMBAR D	17,00,000
106	Ashok Leyland	3008/4125 08458/00/ 000	22-Oct-26	Transit Mixture	MC2K2G RC0GC00 4514	HR55AA 4185	61C84291 367	ICICI LOMBAR D	17,00,000
107	Ashok Leyland	3008/4125 08678/00/ 000	22-Oct-26	Transit Mixture	MB1HTG HD3JRF W4986	HR55AC4 657	JFHZ4085 49	ICICI LOMBAR D	17,00,000
108	Ashok Leyland	3008/4197 77639/00/ 000	4-Dec-26	Transit Mixture	MB1HTG HDXJRA Y6596	HR55AE5 514	JCHZ433 959	ICICI LOMBAR D	18,85,026
109	Ashok Leyland	3008/4222 75453/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD6KRB D2485	HR55AH 7898	KDHZ407 447	ICICI LOMBAR D	19,00,000
110	Ashok Leyland	3008/4222 75359/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD5KRB D2445	HR55AH 0686	KDHZ407 992	ICICI LOMBAR D	19,00,000
111	Ashok Leyland	3008/4222 75676/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD6KRX D4638	HR55AJ1 265	KXHZ411 605	ICICI LOMBAR D	19,00,000
112	Ashok Leyland	3008/4222 75628/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD7KRX D4440	HR55AJ2 774	KXHZ411 645	ICICI LOMBAR D	19,00,000
113	Ashok Leyland	3008/4222 75743/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD4KRD C8912	HR55AH 8368	KDHZ407 595	ICICI LOMBAR D	19,00,000
114	Ashok Leyland	N5738806	29-Dec-26	Transit Mixture	MB1HTG HD3KRX D4421	HR55AJ1 599	KXHZ411 648	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	18,00,000
115	Ashok Leyland	3008/4222 75708/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD7KRX D4437	HR55AJ1 893	KXHZ411 608	ICICI LOMBAR D	19,00,000
116	Tata Motors	31280331 25030000 0850	30-Aug- 26	Logistics Truck	MAT7902 07N1G20 059	HR55AM 9958	5LNGDIC R21GXX 103111	THE NEW INDIA ASSURA NCE CO. LTD.	17,00,000
117	Tata Motors	31280331 25030000 0857	30-Aug- 26	Logistics Truck	MAT7902 07N1G21 113	HR55AM 2034	5LNGDIC R21GXX 103406	THE NEW INDIA ASSURA NCE CO. LTD.	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
118	Tata Motors	31280331 25030000 0858	30-Aug-26	Logistics Truck	MAT7902 07N1G21 016	HR55AM 3726	5LNGDIC R21GXX 103375	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
119	Tata Motors	31280331 25030000 0856	30-Aug-26	Logistics Truck	MAT7902 07N1G20 015	HR55AM 2991	5LNGDIC R21GXX 103121	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
120	Tata Motors	31280331 25030000 0854	30-Aug-26	Logistics Truck	MAT7902 07N1G20 074	HR55AM 8902	5LNGDIC R21GXX 103157	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
121	Tata Motors	31280331 25030000 0853	30-Aug-26	Logistics Truck	MAT7902 07N1G20 045	HR55AM 0722	5LNGDIC R21GXX 103108	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
122	Tata Motors	31280331 25030000 0852	30-Aug-26	Logistics Truck	MAT7902 07N1G20 038	HR55AM 1331	5LNGDIC R21GXX 103135	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
123	Tata Motors	31280331 25030000 0851	30-Aug-26	Logistics Truck	MAT7902 07N1G20 069	HR55AM 4642	5LNGDIC R21GXX 103134	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
124	Tata Motors	31280331 25030000 0849	30-Aug-26	Logistics Truck	MAT7902 07N1G19 975	HR55AM 3096	5LNGDIC R21GXX 103125	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
125	Tata Motors	31280331 25030000 0848	30-Aug-26	Logistics Truck	MAT7902 07N7G17 689	HR55AM 0366	5LNGDIC R21GXX 520553	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
126	Tata Motors	31280331 25030000 1009	29-Sep-26	Logistics Truck	MAT7902 07N1H24 196	HR55AM 0391	5LNGDIC R21HXX 104308	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
127	Tata Motors	31280331 25030000 1010	29-Sep-26	Logistics Truck	MAT7902 07N1H23 484	HR55AM 0480	5LNGDIC R21HXX 104164	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
128	Tata Motors	31280331 25030000 1014	29-Sep-26	Logistics Truck	MAT7902 07N1H23 626	HR55AM 1050	5LNGDIC R21HXX 104184	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
129	Tata Motors	31280331 25030000 1013	29-Sep-26	Logistics Truck	MAT7902 07N1H23 766	HR55AM 1117	5LNGDIC R21HXX 104213	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
								NCE CO. LTD.	
130	Tata Motors	31280331 25030000 1015	29-Sep-26	Logistics Truck	MAT7902 07N1H24 166	HR55AM 1834	5LNGDIC R21HXX 104285	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
131	Tata Motors	31280331 25030000 1019	29-Sep-26	Logistics Truck	MAT7902 07N1H22 580	HR55AM 3720	5LNGDIC R21HXX 103941	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
132	Tata Motors	31280331 25030000 1016	29-Sep-26	Logistics Truck	MAT7902 07N1H24 132	HR55AM 4826	5LNGDIC R21HXX 104292	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
133	Tata Motors	31280331 25030000 1018	29-Sep-26	Logistics Truck	MAT7902 07N1H23 726	HR55AM 9994	5LNGDIC R21HXX 104220	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
134	Tata Motors	31280331 25030000 1008	29-Sep-26	Logistics Truck	MAT7902 07N1G21 597	HR55AM 6422	5LNGDIC R21GXX 103637	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
135	Tata Motors	31280331 25030000 1017	29-Sep-26	Logistics Truck	MAT7902 07N1H23 573	HR55AM 9190	5LNGDIC R21HXX 104182	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
136	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3352	2-Mar-26	Logistics Truck	MAT7902 06M7K18 729	HR55AL0 661	5LNGDIC R21KYX 522218	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
137	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3357	2-Mar-26	Logistics Truck	MAT7902 06M7P22 363	HR55AL1 116	5LNGDIC R21PYX5 26953	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
138	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3356	2-Mar-26	Logistics Truck	MAT7902 06M7P22 293	HR55AL1 432	5LNGDIC R21PYX5 26809	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
139	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3358	2-Mar-26	Logistics Truck	MAT7902 06M7P22 417	HR55AL6 283	5LNGDIC R21PYX5 26906	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
140	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3359	2-Mar-26	Logistics Truck	MAT7902 06M7P22 297	HR55AL7 633	5LNGDIC R21PYX5 26744	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
141	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3354	2-Mar-26	Logistics Truck	MAT7902 06M7N20 513	HR55AL9 575	5LNGDIC R21NYX 524620	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
142	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2335	3-Sep-26	Logistics Truck	MAT7902 06M7P22 418	HR55AL4 794	5LNGDIC R21PYX5 26954	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
143	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2333	3-Sep-26	Logistics Truck	MAT7902 06M7P22 422	HR55AL0 443	5LNGDIC R21PYX5 26928	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
144	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2334	3-Sep-26	Logistics Truck	MAT7902 06M7P22 420	HR55AL9 991	5LNGDIC R21PYX5 26829	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
145	Ashok Leyland	31280331 24030000 2347	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0382	HR55AL8 996	NLPZ105 618	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
146	Ashok Leyland	31280331 24030000 2348	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0706	HR55AL7 438	NLPZ106 290	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
147	Ashok Leyland	31280331 24030000 2353	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0401	HR55AL4 536	NLPZ105 883	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
148	Ashok Leyland	31280331 24030000 2350	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0124	HR55AL0 793	NLPZ105 220	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
149	Ashok Leyland	31280331 24030000 2351	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0141	HR55AL7 689	NLPZ105 002	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
150	Ashok Leyland	31280331 24030000 2352	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0396	HR55AL4 013	NLPZ105 953	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
151	Tata Motors	31280331 25030000 0251	12-May-26	Logistics Truck	MAT7902 07N1C07 007	HR55AL5 996	5LNGDIC R21BXX1 00974	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
152	Tata Motors	31280331 25030000 0252	12-May-26	Logistics Truck	MAT7902 07N1C07 021	HR55AL2 484	5LNGDIC R21BXX1 00961	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
								NCE CO. LTD.	
153	Tata Motors	31280331 25030000 0250	5-Nov-26	Logistics Truck	MAT7902 07N1C07 470	HR55AL3 471	5LNGDIC R21BXX1 00710	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
154	Tata Motors	31280331 25030000 0245	5-Nov-26	Logistics Truck	MAT7902 07N1C07 312	HR55AL2 440	5LNGDIC R21BXX1 01042	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
155	Tata Motors	31280331 25030000 0243	5-Nov-26	Logistics Truck	MAT7902 07N1C07 766	HR55AL8 756	5LNGDIC R21CXX1 01140	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
156	Tata Motors	31280331 25030000 0236	5-Nov-26	Logistics Truck	MAT7902 07N1B04 989	HR55AL5 776	5LNGDIC R21BXX1 00689	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
157	Tata Motors	31280331 25030000 0235	5-Nov-26	Logistics Truck	MAT7902 07N1D10 347	HR55AL4 033	5LNGDIC R21CXX1 01359	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
158	Tata Motors	31280331 25030000 0234	5-Nov-26	Logistics Truck	MAT7902 07N1C07 996	HR55AL7 886	5LNGDIC R21BXX1 01024	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
159	Tata Motors	31280331 25030000 0237	5-Nov-26	Logistics Truck	MAT7902 07N1C07 133	HR55AL8 670	5LNGDIC R21BXX1 01030	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
160	Ashok Leyland	31280331 25030000 0246	13-May-26	Logistics Truck	MB1A5E HD3NAJ M3593	HR55AL3 062	NJPZ1120 22	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
161	Ashok Leyland	31280331 25030000 0247	13-May-26	Logistics Truck	MB1A5E HD8NAJ M2889	HR55AL3 239	NJPZ1120 00	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
162	Ashok Leyland	31280331 25030000 0241	13-May-26	Logistics Truck	MB1A5E HD8NAJ M2696	HR55AL4 403	NKPZ110 983	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
163	Ashok Leyland	31280331 25030000 0238	13-May-26	Logistics Truck	MB1A5E HD9NAJ M3050	HR55AL7 012	NJPZ1128 26	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
164	Ashok Leyland	31280331 25030000 0249	13-May-26	Logistics Truck	MB1A5E HDXNAJ M3669	HR55AL7 254	NJPZ1123 02	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
165	Ashok Leyland	31280331 25030000 0242	13-May-26	Logistics Truck	MB1A5E HD2NAJ M3097	HR55AL8 907	NJPZ1130 09	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
166	Ashok Leyland	31280331 25030000 0239	13-May-26	Logistics Truck	MB1A5E HD2NAJ M2967	HR55AL9 205	NKPZ110 997	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
167	Ashok Leyland	31280331 25030000 0244	13-May-26	Logistics Truck	MB1A5E HD3NAJ M3058	HR55AL9 330	NJPZ1126 13	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
168	Ashok Leyland	31280331 25030000 0248	13-May-26	Logistics Truck	MB1A5E HDXNAJ M3221	HR55AL9 903	NJPZ1129 80	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
169	Tata Motors	31280331 25030000 0240	11-May-26	Logistics Truck	MAT7902 07NIC07 032	HR55AL5 931	5LNGDIC R21BXX1 00805	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
170	Ashok Leyland	31280331 24030000 2349	11-Mar-26	Logistics Truck	MB1A5E HD0NAL L9801	HR55AL8 208	NLPZ104 123	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

There are many events that could cause significant damages to our operations, or expose us to third-party liabilities, whether or not known to us, for which we may not be insured or adequately insured, which in turn may expose us to certain risks and liabilities. There can be no assurance that our insurance policies will be adequate to cover the losses in respect of which the insurance had been availed. Further, there can be no assurance that any claim under the insurance policies maintained by us will be honored fully, in part, or on time. If we were to incur a significant liability for which we were not fully insured, it could adversely affect our results of operations and financial position.

***49. We have not independently verified certain data in this Draft Red Herring Prospectus.***

~~We have not independently verified data from the industry and related data contained in this Draft Red Herring Prospectus. Such data may also be produced on a different basis from comparable information compiled with regards to other countries. Therefore, discussions of matters relating to India, its economy or the industries in which we operate that is included herein are subject to the caveat that the statistical and other data upon which such discussions are based have not been verified by us and may be incomplete, inaccurate or unreliable. Due to incorrect or ineffective data collection methods or discrepancies between published information and market practice and other problems, the statistics herein may be inaccurate or may not be comparable to statistics produced elsewhere and should not be unduly relied upon. Further, we cannot assure you that they are stated or compiled on the same basis or with the same degree of accuracy, as the case may be, elsewhere.~~

## **EXTERNAL RISK FACTORS**

### ***62. Investors may have difficulty in enforcing foreign judgments against our Company or our management.***

Our Company is incorporated under the laws of India and most of our directors and key managerial personnel reside in India. Further, certain of our assets, and the assets of our key managerial personnel and Directors, may be located in India. As a result, it may be difficult to effect service of process outside India upon us and our executive officers and Directors or to enforce judgments obtained in courts outside India against us or our key managerial personnel and Directors, including judgments predicated upon the civil liability provisions of the securities laws of jurisdictions outside India. India has reciprocal recognition and enforcement of judgments in civil and commercial matters with only a limited number of jurisdictions, which includes the United Kingdom, United Arab Emirates, Singapore and Hong Kong. In order to be enforceable, a judgment from a jurisdiction with reciprocity must meet certain requirements of the Code of Civil Procedure, 1908 (“**Civil Code**”). The Civil Code only permits the enforcement of monetary decrees, not being in the nature of any amounts payable in respect of taxes, other charges, fines or penalties. Judgments or decrees from jurisdictions which do not have reciprocal recognition with India cannot be enforced by proceedings in execution in India. Therefore, a final judgment for the payment of money rendered by any court in a non-reciprocating territory for civil liability, whether or not predicated solely upon the general laws of the non-reciprocating territory, would not be enforceable in India. Even if an investor obtained a judgment in such a jurisdiction against us, our officers or directors, it may be required to institute a new proceeding in India and obtain a decree from an Indian court. However, the party in whose favour such final judgment is rendered may bring a fresh suit in a competent court in India based on a final judgment that has been obtained in a non-reciprocating territory within three years of obtaining such final judgment. Further, there are considerable delays in the disposal of suits by Indian courts. It is unlikely that an Indian court would award damages on the same basis or to the same extent as was awarded in a final judgment rendered by a court in another jurisdiction if the Indian court believed that the amount of damages awarded was excessive or inconsistent with public policy in India. In addition, any person seeking to enforce a foreign judgment in India is required to obtain prior approval of the RBI to repatriate any amount recovered pursuant to the execution of the judgment.

The Company confirms that there are no restrictive covenants imposed by its financial lenders in any of the financing agreements that would affect the proposed Issue. Further, the Company has obtained all necessary no-objection certificates from the financial lenders in respect of the proposed Issue.

## SECTION IV – INTRODUCTION

### GENERAL INFORMATION

#### UNDERWRITING AGREEMENT

The Company and the Book Running Lead Manager to the Issue hereby confirm that the Issue will be 100% Underwritten by the Underwriters SKI Capital Services Limited and Horizon Management Private Limited.

Pursuant to the terms of the Underwriting Agreement dated February 19, 2026 entered into by Company, Underwriters, the obligations of the Underwriters are subject to certain conditions specified therein. The Details of the Underwriting commitments are as under:

Details of the Underwriters	No. of shares underwritten*	Amount Underwritten (₹ in Lakh)	% of the total Issue Size Underwritten
SKI Capital Services Limited	Up to 46,83,500	[●]	85%
Horizon Management Private Limited	Up to 8,26,500	[●]	15%

*\*Includes [●] Equity shares of ₹[●] each for cash of ₹ [●]/- the Market Maker Reservation Portion which are to be subscribed by the Market Maker in its own account in order to claim compliance with the requirements of Regulation 261 of the SEBI (ICDR) Regulations, as amended.*

#### DETAILS OF THE MARKET MAKING ARRANGEMENT FOR THIS ISSUE

Our Company has entered into a Market Making Agreement dated February 19, 2026 with the following Market Maker for fulfilling the Market Making obligations under this Issue:

In accordance with Regulation 261 of the SEBI ICDR Regulations, we have entered into an agreement with the Book Running Lead Manager and the Market Maker (duly registered with Bombay Stock Exchange of India Limited to fulfil the obligations of Market Making) dated February 19, 2026 to ensure compulsory Market Making for a minimum period of three years from the date of listing of equity shares issued in this Issuer.

SKI Capital Services Limited, registered with [●] will act as the Market Maker and has agreed to receive or deliver of the specified securities in the market making process for a period of three years from the date of listing of our Equity Shares or for a period as may be notified by any amendment to SEBI ICDR Regulations.

The Market Maker shall fulfil the applicable obligations and conditions as specified in the SEBI ICDR Regulations, as amended from time to time and the circulars issued by [●] and SEBI in this matter from time to time.

## CAPITAL STRUCTURE

### NOTES TO THE CAPITAL STRUCTURE

#### 1. Share Capital History of our Company:

The following table sets forth details of the history of paid-up Equity Share capital of our Company:

Date of Allotment	No. of Equity Shares	Face value (₹)	Issue Price (₹)	Nature of consideration	Nature of Allotment	Cumulative number of Equity Shares	Cumulative paid-up Capital (₹)
On Incorporation*	10,000	10	10	Cash	Subscription to Memorandum of Association <sup>(i)</sup>	10,000	1,00,000
May 25, 2018	2,360	10	2110	Cash	Rights Issue in the ratio 59 (fifty-nine) Equity Shares for every 250 (two hundred fifty) Equity Shares held, which shall stand pari passu with the existing shares of the Company <sup>(ii)</sup>	12,360	1,23,600
January 16, 2019	6,97,000	10	10	Cash	Rights Issue in the ratio 17,425 (seventeen thousand four hundred twenty-five) Equity Shares for every 309 (three hundred nine) Equity Shares held, which shall stand pari passu with the existing shares of the Company <sup>(iii)</sup>	7,09,360	70,93,600
February 05, 2019	2,66,500	10	10	Cash	Rights Issue in the ratio 13,325 (thirteen thousand three hundred twenty-five) Equity Shares for every 35,468 (thirty-five thousand four hundred sixty-eight) Equity Shares held, which shall stand pari passu with the existing shares of the Company <sup>(iv)</sup>	9,75,860	97,58,600

Date of Allotment	No. of Equity Shares	Face value (₹)	Issue Price (₹)	Nature of consideration	Nature of Allotment	Cumulative number of Equity Shares	Cumulative paid-up Capital (₹)
March 11, 2019	19,51,720	10	NIL	N.A.	Bonus Issue in the ratio 2 (two) Equity Shares for every 1 (one) Equity Shares held <sup>(v)</sup>	29,27,580	2,92,75,800
January 04, 2025	1,71,595	10	216	Cash	Private Placement which shall stand Pari Pasu with the existing shares of the Company <sup>(vi)</sup>	30,99,175	3,09,91,750
April 28, 2025	1,08,47,107	10	NIL	N.A.	Bonus Issue in the ratio 35 (thirty five) Equity Shares for every 10 (ten) Equity Shares held <sup>(vii)</sup>	1,39,46,282	13,94,62,820

\*The MoA of our Company was signed on March 29, 2010. However, our Company was incorporated on April 08, 2010.

#### Notes to the share capital history of our company:

#### (iii) Rights Issue of 6,97,000 equity shares of face value ₹10 each at par in cash to the following Shareholders:

Sr. No.	Name of Person	Number of Shares Allotted
1.	Praveen Kumar	68,000
2.	Navin Katiyar	4,34,000
3.	Sumit Kumar Bajaj	1,95,000
<b>Total</b>		<b>6,97,000</b>

\*Mr. Sumit Kumar Bajaj was allotted equity shares pursuant to renunciation of rights by an existing shareholder in his favour, in accordance with the applicable provisions of the Companies Act, 2013.

#### 14. Promoters' Contribution and other Lock-In details:

Pursuant to Regulation 236 and 238 of the SEBI (ICDR) Regulations, an aggregate of 20% of the fully diluted post-Issue capital of our Company held by the Promoters shall be locked in for a period of three years from the date of Allotment ("Minimum Promoters' Contribution").

The lock-in of the Minimum Promoter's Contribution would be created as per applicable laws and procedures and details of the same shall also be provided to the Stock exchange before the listing of the Equity Shares.

Following are the details of Minimum Promoters' Contribution:

Number of Equity Shares locked-in <sup>*(1)(2)(3)</sup>	Nature of Allotment / Transfer	Date of Allotment and Date when made fully paid-up	Face value (in ₹)	Issue / Acquisition Price per Equity Share (in ₹)	Nature of consideration (cash / other than cash)	% of fully diluted post- Issue paid-up capital	Period of lock-in
<b>Praveen Kumar</b>							
5,000	Subscriber MOA	On Incorporation	10	10	Cash	●	03 years
1,180	Right Issue	May 25, 2018	10	10	Cash	●	03 years
68,000	Right Issue	Jan 16, 2019	10	10	Cash	●	03 years
1,68,914	Right Issue	Feb 05, 2019	10	10	Cash	●	03 years
4,86,188	Bonus Issue	Mar 11, 2019	10	NIL	Other than Cash	●	03 years

Number of Equity Shares locked-in <sup>*(1)(2)(3)</sup>	Nature of Allotment / Transfer	Date of Allotment and Date when made fully paid-up	Face value (in ₹)	Issue / Acquisition Price per Equity Share (in ₹)	Nature of consideration (cash / other than cash)	% of fully diluted post- Issue paid-up capital	Period of lock-in
25,52,487	Bonus Issue	Apr 28, 2025	10	NIL	Other than Cash	[●]	03 years
<b>Sarika Katiyar</b>							
5,000	Subscriber MOA	On Incorporation	10	10	Cash	[●]	03 years
97,586	Right Issue	Feb 05, 2019	10	10	Cash	[●]	03 years
2,05,172	Bonus Issue	Mar 11, 2019	10	NIL	Other than Cash	[●]	03 years
<b>TOTAL</b>							
<b>35,89,527</b>	-	-	<b>10</b>	-	-	[●]	03 years

\* Subject to finalisation of Basis of Allotment.

(1) For a period of three years from the date of allotment.

(2) All Equity Shares have been fully paid-up at the time of allotment.

(3) All Equity Shares held by our Promoters are in dematerialized form.

For details on the build-up of the Equity Share capital held by our Promoters, see “*Details of the Build-up of our Promoters’ shareholding*” on page 81.

## OBJECTS OF THE ISSUE

### Requirement of Funds and Utilization of Net Proceeds

The Net Proceeds are proposed to be used in the manner set out in in the following table:

(₹ in lakhs)

Sr. No.	Particulars	Estimated amount
1.	Funding capital expenditure towards the purchase of new Ready-Mix Concrete (RMC) machinery and DG sets	Upto 1,500.00
2.	Pre-payment/ re-payment, in part or full, of certain outstanding borrowings availed by our Company	Upto 619.00
3.	Funding the Working Capital requirement of our company	Upto 1,000.00
4.	General corporate purposes <sup>(1)(2)</sup>	[•]

<sup>(1)</sup>To be finalized on determination of the Issue Price and updated in the Prospectus prior to filing with the ROC.

<sup>(2)</sup>The amount to be utilised for general corporate purposes shall not exceed 15% of the Gross Proceeds of the Issue or ₹10.00 crores, whichever is lower.

### Schedule of implementation and Means of Finance

We propose to deploy the Net Proceeds for the aforesaid purposes in accordance with the estimated schedule of implementation and deployment of funds set forth in the table below:

(₹ in lakhs)

Sr. No.	Particulars	Total estimated cost	Amount which will be financed from Net Proceeds <sup>(1)</sup>	Estimated Utilisation of Net Proceeds	
				Financial Year 2025-26	September 2026
1.	Funding capital expenditure towards the purchase of new Ready-Mix Concrete (RMC) machinery and DG sets	1,500.00	1,500.00	620.00	880.00
2.	Pre-payment/ re-payment, in part or full, of certain outstanding borrowings availed by our Company	619.00	619.00	619.00	-
3.	Funding the Working Capital requirement of our company	1,000.00	1,000.00	400.00	600.00
4.	General corporate purposes <sup>(1)</sup>	[•]	[•]	[•]	
<b>Total</b>		[•]	[•]	[•]	

<sup>(1)</sup>To be finalised upon determination of Issue Price. The amount shall not exceed 15% of the gross proceeds of the Issue or ₹10.00 crores, whichever is lower.

## Details of the Object

The details of the Objects of the Issue are set out below:

### 1) Funding capital expenditure towards the purchase of new Ready-Mix Concrete (RMC) machinery and DG sets

Our Company had spent ₹5.7 lakhs in the Financial Year 2025, ₹112.69 lakhs in Financial Year 2024 and ₹842.71 lakhs in Financial Year 2023 for acquiring the assets such as Transit Mixer, Logistic Trucks and DG Sets. The capital expenditure towards equipment is of recurring nature and on an ongoing basis, we invest in the procurement of capital equipment to cater to order book requirements and future growth prospects. To further enhance our execution capacity and optimise revenue streams, our Company proposes to purchase additional Ready-Mix Concrete (RMC) machinery which will primarily be deployed on a lease basis to our clients. This leasing model is expected to provide stable and recurring cash flows, while simultaneously ensuring optimum utilisation of assets.

Accordingly, our Company proposes to capitalise ₹1,500.00 lakhs from the Net Proceeds of the Issue towards the purchase of RMC machinery and DG sets to ensure compliance with prevailing environmental standards. The specific number, type and configuration of such equipment will be capitalised by our management in line with our operational needs at the relevant time. The details of the proposed equipment purchases along with DG sets will be suitably updated in the Red Herring Prospectus filed with the RoC. An indicative list of the construction equipment proposed to be purchased, along with quotations received by the Company in this regard, is set forth below:

Sr. No.	Particulars of Machinery *	Description	Purpose	Party Name	Qty.	Unit Price	Total (in ₹ Lakhs)	GS T	Total (Including GST)	Date of Quotation	Quotation Validity
1	Batching Plant M1(T)	STETTER Concrete Mixing Plant M1 Compartment Batch Execution (with Twin shaft mixer)/STETTER Stationary Concrete Mixing Plant H1IV Inline Silo Execution	Machinery/Equipment for Leasing Operations	Schwinger Stetter India Pvt. Ltd	1	76.00	76.00	13.68	89.68	23-12-2025	31-03-2026
2	Ashok Leyland UE2820 6x4 RMC	ASHOK LEYLAND UE2820 6x4 RMC - 3900 MM WB chassis fitted with 'H' Series (BS VI) diesel engine, 6 speed gearbox, factory built day cabin and 7 Cum Transit Mixer SCHWING 3 nos. 295/95D20 + 8 nos. 295/95D20	Machinery/Equipment for Leasing Operations	Hingiri Automobiles Pvt. Ltd.	12	40.75	489.00	88.02	577.02	22-12-2025	31-03-2026
3	Signa 2823 RMC 7 cum Schwing	RMC Truck	Machinery/Equipment for Leasing Operations	Pasco Motors LLP	12	40.25	483.05	86.95	570.00	23-12-2025	31-03-2026
4	Cement Silo 100T, Fly Ash Silo 60T, Blower, Pipeline, Silo Accessories, Hose, For Batching Plant	Cement Silo 100T	Auxiliary Equipment for M1 Plant Leasing	Schwinger Stetter India Pvt. Ltd	3	6.00	18.00	3.24	21.24	24-12-2025	31-03-2026
		Fly Ash Silo 60T			1	7.00	7.00	1.26	8.26		
		Silo Accessories			4	0.70	2.80	0.50	3.30		
		Bottom Dust Collector 36 Bags			1	4.20	4.20	0.76	4.96		
		Hose			3	0.30	0.90	0.16	1.06		
		Pipeline			4	0.30	1.20	0.22	1.42		
		Fly Ash Screw Conveyor 219x6Mtr			1	3.50	3.50	0.63	4.13		
		Cement Screw Conveyor 219x10Mtr			3	2.25	6.75	1.22	7.97		

S r. N o .	Particulars of Machinery *	Description	Purpose	Party Name	Q ty .	Un it Pri ce	Tot al (in ₹ Lak hs)	GS T	Tota l (Includ ing GST )	Date of Quot ation	Quot ation Valid ity
		Cement Feeding System Dual Type			1	7.90	7.90	1.42	9.32		
		Belt Conveyor for M1			1	12.50	12.50	2.25	14.75		
5	Stationary Concrete Batching Plant Model CRP 600 IL4 STD With Twin Shaft Mixer, Compressor 5.5KW x 220LTR, Screw Conveyor 219MM Dia x 10MTR, Admixture Assy with 15LTR Jar & Fabricated Structural Leg	<p>Stationary Concrete Batching Plant Model CRP 600 IL4 STD With Twin Shaft Mixer, Compressor 5.5KW x 220LTR, Screw Conveyor 219MM Dia x 10MTR, Admixture Assy with 15LTR Jar &amp; Fabricated Structural Leg</p> <p>Cement Silo (RJ,DL,PB &amp; UP) suitable for 100 T cement / 60 T fly ash</p> <p>Single type Bulker unloading system</p> <p>Silo Bottom Dust Filter with hopper and butterfly valve with manual handle &amp; control panel (36 bags)</p> <p>Screw Conveyor Dia. 273 X 10 Mtr with rubber chute &amp; clamp</p> <p>60 cum bin capacity in lieu of 40 cum</p> <p>Screw Conveyor Dia. 219 X 10 Mtr with rubber chute &amp; clamp</p> <p>60 cum bin capacity in lieu of 40 cum</p> <p>Screw Conveyor Dia. 219 X 10 Mtr with rubber chute &amp; clamp</p> <p>Three Side Walkway platform with railing &amp; monkey ladder at bin extension height - CRP 600 &amp; CRP 750</p> <p>Admixture weighing system for CRP 600/750</p> <p>Belt Sway Switch for Inclined Conveyor (CRP 300 onwards)</p> <p>Belt Sway Switch for Aggregate Weighing Conveyor (CRP 300 onwards)</p> <p>Walkway for Inclined conveyor for CRP 600/750</p> <p>Silo Accessories including manual Butterfly valve with manual lever, pressure safety valve, high/low paddle type level indicator, aeration system without dust filter</p> <p>Computer &amp; UPS for Concrete Batching Plant</p> <p>Top Hood Cover for Inclined Conveyor for CRP 300/450/600/750</p> <p>Spares Kit worth Rs. 50,000</p> <p>Calibration attachment aggregate weigher - CRP 300 to CRP 1200</p> <p>Membrane Type Pressure Relief Valve with 15m rubber hose in lieu of Spring type Pressure Relief Valve (For Silo)</p> <p>Additional HMI with printer cable for Batching Plant (CRP 300 to 2400)</p>	Machinery /Equipment for Leasing Operations	Infinite International Pvt. Ltd. (Con mat)	1	126.48	126.48	22.77	149.25	20-12-2025	20-03-2026

Sr. No.	Particulars of Machinery *	Description	Purpose	Party Name	Qty.	Unit Price	Total (in ₹ Lakhs)	GS T	Total (Including GST)	Date of Quotation	Quotation Validity
		Aggregate Bin Grid Set for 600/750/900									
		Zero Speed Sensor for Aggregate Weighing Conveyor (CRP 300 onwards)									
		Zero Speed Sensor for Inclined Conveyor (CRP 300 onwards)									
		Bin Vibrator Motor									
		Pull cord switch for inclined conveyor (CRP 300 to 750)									
		Safety Grill for Inclined Conveyor including Head and Tail Pulley for CRP 300 to CRP 2400									
		Pull cord switch for weighing conveyor (CRP 300 to 750)									
		Printer for Concrete Batching Plant									
		Calibration attachment cement weigher - CRP 300 to CRP 1200									
		Calibration attachment water weigher - CRP 300 to CRP 1200									
		Guard at head & tail pulley - Aggregate conveyor - CRP 300 to CRP 2400									
		Safety grill below inclined conveyor (up to 2.6m height) for CRP 300 to CRP 2400									
		Non-Standard Requirement (Custom Machine Paint Code; Additional Provision for 1 screw conveyor in panel)									
Special Customization (As per UTCL standards)											
6	Kirlskar Green Liquid Cooled Silent DG Set	Proposal for (58.5) Kva KIRLOSKAR Make CPCBIV+ DG Set.	Machinery /Equipment for Leasing Operations	Jakson	9	9.42	84.78	15.26	100.04	13-01-2026	31-03-2026
		Proposal for (125) Kva KIRLOSKAR Make CPCBIV+ DG Set			1	16.47	16.47	2.96	19.43		
		Proposal for (250) Kva KIRLOSKAR Make CPCBIV+ DG Set-Q6			1	30.54	30.54	5.50	36.04		
7	Batching Plant H1-IV	STETTER Stationary Concrete Mixing Plant H1IV Inline Silo Execution	Machinery /Equipment for Leasing Operations	Schwing Stetter India Pvt. Ltd	1	73.00	73.00	13.14	86.14	23-12-2025	31-03-2026
8	Cement Silo 100T ,Fly Ash Silo 60T , Blower , Pipeline, Silo Accessories, Hose, For Batching Plant	Cement Silo 100T	Auxiliary Equipment for H1-IV Plant Leasing	Schwing Stetter India Pvt. Ltd	3	6.00	18.00	3.24	21.24	24-12-2025	31-03-2026
		Fly Ash Silo 60T			1	7.00	7.00	1.26	8.26		
		Silo Accessories			4	0.70	2.80	0.50	3.30		
		Bottom Dust Collector 36 Bags			1	4.20	4.20	0.76	4.96		
		Hose			3	0.30	0.90	0.16	1.06		
		Pipeline			4	0.30	1.20	0.22	1.42		
		Fly Ash Screw Conveyor 219x6Mtr			1	3.50	3.50	0.63	4.13		
		Cement Screw Conveyor 219x10Mtr			3	2.25	6.75	1.22	7.97		

Sr. No.	Particulars of Machinery *	Description	Purpose	Party Name	Qty.	Unit Price	Total (in ₹ Lakhs)	GS T	Total (Including GST)	Date of Quotation	Quotation Validity
		Cement Feeding System Dual Type			1	7.90	7.90	1.42	9.32		
		Belt Conveyor for M1			1	12.50	12.50	2.25	14.75		
		<b>TOTAL</b>					<b>1,508.83</b>	<b>271.59</b>	<b>1,780.41</b>		

The new plants and machinery, vehicles, and DG sets proposed to be acquired are intended for deployment under the Company's leasing segment and will be installed and utilized at respective customers' locations in accordance with the terms of the leasing agreements. During periods of non-utilization or idle time, such equipment will be parked at the Company's warehouse located at Ashok Leyland Division, NH-8, Khijuri, Dharuhera, District Rewari – 123106.

Point Nos. 4 and 8 in the above table appear similar because both relate to auxiliary equipment required for concrete batching plants. Specifically, these points include Cement Silo 100T, Fly Ash Silo 60T, Blower, Pipeline, Silo Accessories, Hose, Bottom Dust Collector, Screw Conveyors, Cement Feeding System, and Belt Conveyor for M1. While the listed equipment is similar in type, Point 4 pertains to the first batching plant (M1), and Point 8 pertains to the second batching plant (H1-IV). Each set of equipment is required independently for the operation of the respective batching plant, which is why both points are included separately in the quotation table. Therefore, although the equipment items are the same, they are distinct and required for different units, and there is no duplication in purpose.

The time gap between the date of placement of the order and the expected date of delivery of the machinery and equipment is approximately six months.

Any additional amount over and above the proposed utilisation from the Net Proceeds towards the purchase of the aforesaid machinery and equipment, including applicable taxes and incidental expenses, shall be funded from the internal accruals of the Company.

The Company proposes to utilise up to ₹620.00 lakhs by March 2026 by placing the order for the first set of machinery to the vendors, with expected delivery approximately six months from the date of order. Similarly, the Company proposes to utilise up to ₹880.00 lakhs by September 2026 by placing the order for the remaining machineries to the vendors, with expected delivery approximately six months from the date of order.

No specific government approvals are required for the acquisition of these plant and equipment.

#### List of Machinery and Equipment to be Procured:

Sr. No	Particulars of Machinery
1	Batching Plant M 1(T)
2	Ashok Leyland UE2820 6x4 RMC
3	Signa 2823 RMC 7 cum Schwing
4	Cement Silo 100T ,Fly Ash Silo 60T , Blower , Pipeline, Silo Accessories, Hose, For Batching Plant
5	Stationary Concrete Batching Plant Model CRP 600 IL4 STD With Twin Shaft Mixer, Compressor 5.5KW x 220LTR, Screw Conveyor 219MM Dia x 10MTR, Admixture Assy with 15LTR Jar & Fabricated Structural Leg
6	Kirloskar Green Liquid Cooled Silent DG Set
7	Batching Plant H1-IV
8	Cement Silo 100T ,Fly Ash Silo 60T , Blower , Pipeline, Silo Accessories, Hose, For Batching Plant

## 2) Pre-payment/ re-payment, in part or full, of certain outstanding borrowings availed by our Company

As on November 30, 2025, our total outstanding fund-based borrowings amounted to ₹1,481.04 Lakhs. Our Company proposes to utilise an estimated amount of ₹ 619.00 Lakhs proceeds towards full or partial repayment or pre-payment of certain borrowings availed from the lenders. Our Company has entered into various financial arrangements from time to time, with banks and financial institutions. The loan facilities availed by our Company include borrowing in the form of, inter alia, term loans and working capital facility from various lenders. For further details, see “*Statement of Financial Indebtedness*” on page 203 of this Draft Red Herring Prospectus. Our Company proposes to utilise an estimated amount of ₹619.00 Lakhs from the Net Proceeds towards full or partial repayment or pre-payment of borrowing, listed below, availed from the lender by our Company. Pursuant to the terms of the financing arrangements, prepayment of borrowing may attract prepayment charges as prescribed by the respective lender. Such prepayment charges, as applicable, will be funded from the internal accruals of our Company. We believe that such repayment/ pre-payment will help reduce our outstanding indebtedness, debt servicing costs, assist us in maintaining a favourable debt to equity ratio and enable utilisation of our internal accruals for further investment in our business growth and expansion. Additionally, we believe that the leverage capacity of our Company will improve our ability to raise further resources in the future to fund our potential business development opportunities and plans to grow and expand our business. The details of the borrowings availed by our Company, which are proposed to be fully or partially repaid or pre-paid from the Net Proceeds is mentioned below:

Name of the Lender	Date	Loan/Agreement A/C No./Ref. No.	Purpose	Sanction Amount (Rs. lakhs)	Balance as on 30.11.2025 (Rs. in lakhs)	Amount to be funded (Rs. in lakhs)
HDFC Bank	24.03.2022	452778588	Loan for Working Capital Requirements	45.81	23.28	19.41
SBI	10.05.2022	41315257558	Term Loan for Purchase of Vehicle	277.76	119.36	101.30
SBI	10.05.2022	41232067546	Term Loan for Purchase of Vehicle	277.76	119.17	94.68
SBI	10.05.2022	40980103909	Term Loan for Purchase of Vehicle	279.75	81.21	65.37
Tata Capital Financial Service Ltd	17.05.2023	21868462	For the purchase of Bosch Machine	66.00	34.68	30.20
HDFC Bank	-	50200028308113	Overdraft Facility to meet the Company's day-to-day liquidity requirements	400.00	397.74	308.67
<b>Total</b>				<b>1,347.08</b>	<b>775.44</b>	<b>619.63</b>

\*As certified by the Statutory Auditor Certificate dated February 25, 2026.

\*\*All the loans mentioned above have been utilised for the purpose it was availed for.

\*\*\*Any prepayment charges, if applicable, levied by the respective lenders shall be met from the internal accruals of the Company.

### 3) Funding the Working Capital requirement of our company

Our Company proposes to utilize up to ₹ 1,000.00 lakhs from the Net Proceeds towards funding its working capital requirements in Fiscal 2026 and up to September 2027.

We have significant working capital requirements, and we fund our working capital requirements in the ordinary course of business from our internal accruals/equity and financing facilities from various banks, financial institutions and non-banking financial companies. Our Company requires additional working capital for funding future growth requirements of our Company.

Our Company intends to strengthen its presence across its existing business segments by deepening engagement with its established client base comprising infrastructure developers, EPC contractors, telecom operators, and OEM partners. As on date, our Company has an outstanding order book size of ₹ 20.89 crores, as certified by our Statutory Auditor, which provides revenue visibility and necessitates adequate working capital support for timely execution. We propose to enhance asset utilization and increase penetration within our construction equipment rental, logistics, and telecom engineering verticals to support stable and recurring order flows. Our Company plans to capitalise its service and asset mix by deploying technologically advanced, fuel-efficient, and compliance-ready equipment supported by integrated digital fleet management systems to improve operational efficiency and cost competitiveness. In order to capitalise on the growing demand arising from infrastructure development, telecom network expansion, and equipment rental opportunities across India, our Company has decided to fund its increased working capital requirements.

#### *Basis of estimation of working capital requirement*

The details of our existing Company's working capital as at November 30, 2025 and the source of funding, derived from the standalone financial statements of our Company, as certified by our Statutory Auditor through their certificate dated January 14, 2026 are provided in the table below. On the basis of the existing and estimated working capital requirement of our Company on a standalone basis, and assumptions for such working capital requirements, our Board pursuant to its resolution dated January 14, 2026 has approved the estimated working capital requirements for Fiscals 2026 and 2027 as set forth below:

(₹ In Lakhs)

S. No.	Particulars	As at March 31, 2023	As at March 31, 2024	As at March 31, 2025	As at November 30, 2025	As at March 31, 2026	As at March 31, 2027
		(Actual-Restated)	(Actual-Restated)	(Actual-Restated)	(Actual-Restated)	(Estimated)	(Provisional)
<b>(A)</b>	<b>Current assets</b>						
(a)	Inventories	1,747.56	1,731.31	2,879.75	3,047.28	3,212.00	3,812.26
(b)	Trade receivables	1,455.43	1,579.71	2,248.80	2,511.41	3,087.10	3,848.48
(c)	Short term loans and Advances	-	-	14.78	0.80	2.00	2.50
(d)	Other Current Assets	331.49	268.53	196.55	243.25	100.62	130.58
	<b>Total current assets (A)</b>	<b>3,534.48</b>	<b>3,579.55</b>	<b>5,339.88</b>	<b>5,802.74</b>	6,401.72	7,793.82
<b>(B)</b>	<b>Current liabilities</b>						
(a)	Trade payables	256.20	82.20	1,255.86	790.59	1,006.31	1,291.82
(b)	Short Term Provisions and other current liabilities	124.13	328.21	426.58	660.36	168.38	217.35
	<b>Total current liabilities (B)</b>	<b>380.33</b>	<b>410.41</b>	<b>1,682.44</b>	<b>1,450.95</b>	1,174.69	1,509.17
<b>(C)</b>	<b>Total working capital requirements (C = A – B)</b>	<b>3,154.15</b>	<b>3,169.14</b>	<b>3,657.44</b>	<b>4,351.79</b>	5,227.03	6,284.65

S. No.	Particulars	As at March 31, 2023	As at March 31, 2024	As at March 31, 2025	As at November 30, 2025	As at March 31, 2026	As at March 31, 2027
		(Actual-Restated)	(Actual-Restated)	(Actual-Restated)	(Actual-Restated)	(Estimated)	(Provisional)
(D)	<b>Funding pattern</b>						
(a)	IPO proceeds	-	-	-	-	400.00	600.00
(b)	Borrowings from banks, financial institutions and non-banking financial companies (including bill discounting) and/or internal accruals	3,154.15	3,169.14	3,657.44	4,351.79	4,827.03	5,684.65
	<b>Total</b>	<b>3,154.15</b>	<b>3,169.14</b>	<b>3,657.44</b>	<b>4,351.79</b>	<b>5,227.03</b>	<b>6,284.65</b>

Note: Pursuant to the certificate dated January 14, 2026 issued by the Statutory Auditor.

**Assumptions for our estimated working capital requirement**

Particulars	Holding Level for year/period ended					
	March 31, 2023 (Actual-Restated)	March 31, 2024 (Actual-Restated)	March 31, 2025 (Actual-Restated)	November 30, 2025 (Actual-Restated)	March 31, 2026 (Estimated)	March 31, 2027 (Projected)
Inventory	69	63	102	136	112	110
Trade Receivables	58	57	80	112	107	111
Trade Payables	15	4	59	57	56	58

**Key assumptions for working capital requirements**

Our Company's estimated working capital requirements on a standalone basis are based on the following key assumptions:

S. No.	Particulars	Assumptions
<b>Current Assets</b>		
1	Inventory	Inventory levels are maintained by our Company depending upon the demand and delivery schedules. We had inventory turnover days of 69 days, 63 days, 102 days and 136 days in Fiscal 2023, Fiscal 2024, Fiscal 2025 and Eight-months period ended November 30, 2025 respectively. We expect the same to be around 112 days and 110 days for Fiscal 2026 and Fiscal 2027 respectively.
2	Trade Receivables	Our Company's general credit terms vary across export sales and domestic sales. We had debtors holding days of 58 days, 57 days, 80 days and 112 days in Fiscal 2023, Fiscal 2024, Fiscal 2025 and Eight-months period ended November 30, 2025 respectively. We expect debtors holding days to be around 107 days and 111 days for Fiscal 2026 and Fiscal 2027 respectively.
<b>Current Liabilities</b>		
1	Trade Payables	Over the past few years, there was an increase in the payment cycle to vendors. We had creditors payment cycle of 15 days, 4 days, 59 days and 58 days in Fiscal 2023, Fiscal 2024, Fiscal 2025 and Eight-months period ended November 30, 2025 respectively. However, we expect our creditors payments days to 56 days and 58 days for Fiscal 2026 and Fiscal 2027 respectively, resulting in an expansion of the working capital needed. Quicker settlements enable us to leverage cash discounts from suppliers, enhancing our profitability.

Further, the Company's provisional revenue from operations for the period ended January 31, 2026 is ₹ 85.60 crores. The said figure is provisional and subject to audit and limited review adjustments, as applicable.

### Issue Related Expenses

The total expenses of the Issue are estimated to be approximately ₹ [•] lakhs. The expenses of this Issue include, among others, underwriting and management fees, printing and distribution expense, advertisement expenses, legal fees and listing fees. The estimated Issue expenses are as under:

Expenses	Estimated expenses <sup>(1)</sup> (in ₹ lakhs)	As a % of the total estimated Issue expenses <sup>(1)</sup>	As a % of the total Gross Issue Proceeds <sup>(1)</sup>
Fees payable to the BRLM (inclusive underwriting commission)	[•]	[•]	[•]
Fees Payable to the Registrar to the Issue	[•]	[•]	[•]
Fees Payable for Advertising and Publishing Expenses	[•]	[•]	[•]
Fees Payable to the Regulators including Stock Exchanges	[•]	[•]	[•]
Payment for Printing & Stationery, Postage, etc.	[•]	[•]	[•]
Fees Payable to Auditor, Legal Advisors and other Professionals	[•]	[•]	[•]
Others, if any (Fees payable for Marketing & distribution expenses, Sponsor Bank/Banker(s) to the Issue, Selling Commission, Brokerage, depositories, Independent Chartered Engineers, Depository Participant, Industry Report, Monitoring Agency, Peer Review Auditors, Processing Fees* and Miscellaneous Expenses).	[•]	[•]	[•]
<b>Total estimated Issue expenses</b>	[•]	[•]	[•]

*\*Issue expenses will be finalized on determination of Issue Price and incorporated at the time of filing of the Prospectus. Issue expenses including applicable taxes, where applicable. Issue expenses are estimates and are subject to change.*

## SECTION V – ABOUT THE COMPANY

### OUR BUSINESS

#### Overview

In the **Construction Equipment Rental** segment, the Company provides end-to-end concrete transportation, infrastructure equipment rental, and RMC plant setup services. With a substantial asset base comprising 122 transit mixers, 13 concrete pumps, and 55 Logistics Trucks, Paluck caters to leading infrastructure developers, EPC contractors, and cement manufacturers across key infrastructure development regions including Delhi NCR, Rajasthan, Haryana, Madhya Pradesh, Gujarat, Odisha, and Jammu & Kashmir.

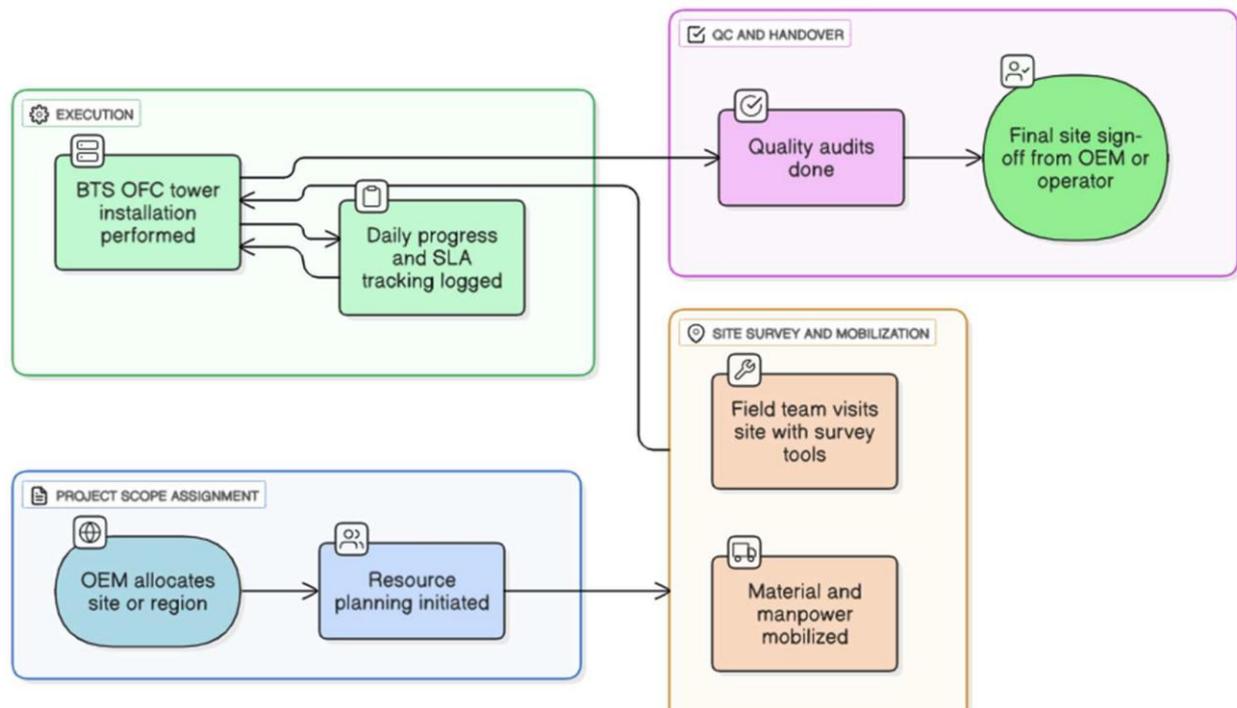
#### Our Business Segments

##### Automobile and Engineering Services

##### Telecom Engineering Services

The Company has entered into annual contracts with all major telecom OEMs, under which it executes network strengthening, capacity enhancement, and upgradation projects across various telecom circles. In addition, Paluck Technologies is actively involved in **Base Transceiver Station (BTS) and Optical Fiber Cable (OFC) maintenance services** for a government-owned operator. The Company has a wide geographical presence, serving clients across multiple telecom zones including Kolkata, Bihar, Odisha, Jharkhand, Uttar Pradesh (East and West), Uttarakhand, Madhya Pradesh, Gujarat, Rajasthan, Maharashtra, Punjab, Haryana, Delhi-NCR, and Tamil Nadu. This strategic pan-India footprint and long-standing relationships with OEMs reinforce Paluck Technologies' position as a trusted and reliable telecom engineering services partner.

#### Operation Flow Chart



#### Our Business Expansion Strategies

##### ➤ RMC Business Expansion

The Company is scaling its Ready-Mix Concrete (RMC) operations, backed by a ₹20+ crore order book and ongoing contracts. Plans are underway to install 2–4 new RMC plants to meet rising demand. With 122 transit mixers, 13 concrete pumps and 55 logistics trucks, 7+ years of industry experience, and a 184 skilled workforce, the Company is well-positioned to drive growth and improve operational efficiency in this segment.

### Top ten customers and suppliers

Below is the list of our Top 10 customers for the period ended November 30, 2025 along with the verticals they belong to:

Sr No.	Name	Amount (Rs. In Lakhs)	Segment
1	Customer 1	647.27	Auto Mobile And Engineering Services
2	Customer 2	241.49	Auto Mobile And Engineering Services
3	Customer 3	200.87	Auto Mobile And Engineering Services
4	Customer 4	162.07	Logistics & Equipment Rental Services
5	Customer 5	155.32	Logistics & Equipment Rental Services
6	Customer 6	137.42	Logistics & Equipment Rental Services
7	Customer 7	119.13	Logistics & Equipment Rental Services
8	Customer 8	111.62	Auto Mobile And Engineering Services
9	Customer 9	90.74	Logistics & Equipment Rental Services
10	Customer 10	65.18	Logistics & Equipment Rental Services
	<b>Total</b>	<b>1,931.11</b>	

### Our Equipments

The details of our owned commercial vehicles and other necessary equipments used for our business operations as on the date of this Draft Red Herring Prospectus is provided below:

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
1	Tata	3008/4245 11223/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RC0GK00 5784	HR55AA 5127	61K84341 173	ICICI LOMBAR D	19,00,000
2	Tata	3008/4245 11916/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RC0GK00 5781	HR55AA 5646	61K84341 985	ICICI LOMBAR D	19,00,000
3	Ashok Leyland	3008/4245 12083/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RC0GK00 5779	HR55AA 5643	61K84341 980	ICICI LOMBAR D	19,00,000
4	Ashok Leyland	3008/4245 11588/00/ 000	13-Jan-27	Transit Mixture	MC2K2G RC0GK00 5780	HR55AA 5116	61K84341 982	ICICI LOMBAR D	19,00,000
5	Ashok Leyland	3008/4249 38042/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD3JRY Y9764	HR55AF8 897	JDHZ419 747	ICICI LOMBAR D	19,00,000
6	Ashok Leyland	3008/4249 40436/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD4JRY Y9532	HR55AF5 581	JAHZ433 821	ICICI LOMBAR D	19,00,000
7	Ashok Leyland	3008/4249 38635/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD2JRX Z5987	HR55AF0 178	JYHZ439 366	ICICI LOMBAR D	19,00,000
8	Ashok Leyland	3008/4249 37668/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD5JRW A0976	HR55AF0 904	JXHZ445 754	ICICI LOMBAR D	19,00,000
9	Ashok Leyland	3008/4249 37847/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD6JRY Y9712	HR55AF6 049	JAHZ433 515	ICICI LOMBAR D	19,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
10	Ashok Leyland	3008/4249 39672/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD9JRY Y9770	HR55AF0 991	JDHZ419 515	ICICI LOMBAR D	19,00,000
11	Ashok Leyland	3008/4249 39134/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD7JRW A0977	HR55AF7 516	JXHZ445 674	ICICI LOMBAR D	19,00,000
12	Ashok Leyland	3008/4249 37472/00/ 000	17-Jan-27	Transit Mixture	MB1HTG HD5HRJ V2415	HR55AC0 267	HJHZ439 638	ICICI LOMBAR D	19,00,000
13	Tata	3008/4250 77500/00/ 000	22-Jan-27	Transit Mixture	MC2K2G RC0GK00 5782	HR55AA 2728	61J84337 020	ICICI LOMBAR D	16,00,000
14	Ashok Leyland	N6046438	28-Jan-27	Transit Mixture	MB1HTG HD2HRV U9032	HR55AC1 321	HVHZ435 701	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	15,50,000
15	Ashok Leyland	3008/4250 77846/00/ 000	28-Jan-27	Transit Mixture	MB1HTG HD1HRJ V2444	HR55AC6 956	HWHZ43 2517	ICICI LOMBAR D	16,00,000
16	Ashok Leyland	3008/4250 78016/00/ 000	28-Jan-27	Transit Mixture	MB1HTG HDXHRJ V2443	HR55AC6 748	HBHZ438 639	ICICI LOMBAR D	17,00,000
17	Ashok Leyland	3008/3806 04041/00/ 000	13-Feb-27	Transit Mixture	MB1HTG HD9HRJ V2417	HR55AC6 705	HVHZ438 425	ICICI LOMBAR D	18,00,000
18	Eichar	N6430973	22-Feb-27	Transit Mixture	MAT4482 37KAB03 777	HR55AF7 935	91B84860 923	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	20,00,000
19	Ashok Leyland	3008/4304 99685/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD3KRJ A3636	HR55AG 3681	JWHZ104 959	ICICI LOMBAR D	18,00,000
20	Ashok Leyland	3008/4304 99272/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD1KRJ A3957	HR55AG 5939	JWHZ448 693	ICICI LOMBAR D	18,00,000
21	Ashok Leyland	3008/4304 98693/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD1KRJ A4039	HR55AG 5674	JXHZ443 842	ICICI LOMBAR D	18,00,000
22	Ashok Leyland	3008/4304 98964/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD7KRJ A3638	HR55AG 2324	JWHZ448 780	ICICI LOMBAR D	18,00,000
23	Mahindra	3008/3850 87466/00/ 000	18-Mar-26	Transit Mixture	MA1QDA PHDJ6E9 8819	HR55AD 3094	VAJZE15 432	ICICI LOMBAR D	19,00,000
24	Mahindra	3008/3954 34531/00/ 000	3-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8772	HR55AD 3807	VAJZE15 338	ICICI LOMBAR D	14,50,000
25	Mahindra	3008/3954 34584/00/ 000	3-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8820	HR55AD 7478	VAJZE15 381	ICICI LOMBAR D	20,50,000
26	Tata	3008/3973 64638/00/ 000	19-Jun-26	Transit Mixture	MAT4482 27KAB03 329	HR55AF5 150	91A84858 063	ICICI LOMBAR D	16,20,000
27	Tata	3008/3973 65240/00/ 000	19-Jun-26	Transit Mixture	MAT4482 27KAB03 331	HR55AF6 015	91A84858 249	ICICI LOMBAR D	18,00,000
28	Ashok Leyland	3008/3973 66464/00/ 000	19-Jun-26	Transit Mixture	MC2K2G RC0GK00 5786	HR55AA 2730	61J84340 489	ICICI LOMBAR D	11,70,000
29	Ashok Leyland	3008/3973 67043/00/ 000	19-Jun-26	Transit Mixture	MC2K2G RC0GA00 4022	HR55AA 6883	61A84277 378	ICICI LOMBAR D	14,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
30	Tata	3008/3973 67860/00/ 000	20-Jun-26	Transit Mixture	MB1HTG FD6GRB P1804	HR55Y90 26	GBHZ412 129	ICICI LOMBAR D	12,00,000
31	Tata	3008/3973 68124/00/ 000	20-Jun-26	Transit Mixture	MB1HTG FD6GRB P1589	HR55Y48 50	GBHZ412 125	ICICI LOMBAR D	10,80,000
32	Tata	3008/3973 28451/00/ 000	18-Jun-26	Transit Mixture	MB1HTG FDXGRB P1899	HR55Y45 50	GBHZ412 311	ICICI LOMBAR D	10,80,000
33	Tata	3008/2971 34361/02/ 000	30-Jun-26	Transit Mixture	MC2K2G RC0GK00 5783	HR55AA 8701	61J84336 542	ICICI LOMBAR D	10,93,000
34	Mahindra	3008/2971 29229/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6F9 7384	HR55AD 3175	VAJZF17 222	ICICI LOMBAR D	10,93,000
35	Mahindra	3008/2971 74908/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8745	HR55AD 5869	VAJZE15 319	ICICI LOMBAR D	10,93,000
36	Mahindra	3008/2971 85734/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6F9 9880	HR55AD 3779	VAJZF16 601	ICICI LOMBAR D	10,93,000
37	Tata	3008/2971 75159/02/ 000	1-Jul-26	Transit Mixture	MB1HTG FD6GRB P3228	HR55Y24 68	GBHZ413 876	ICICI LOMBAR D	13,50,000
38	Tata	3008/2971 85873/02/ 000	1-Jul-26	Transit Mixture	MB1HTG FDXGRB P1689	HR55Y47 31	GBHZ412 124	ICICI LOMBAR D	12,00,000
39	Tata	3008/2971 75341/02/ 000	2-Jul-26	Transit Mixture	MB1HTG FDXGRB P1367	HR55Y62 40	GBHZ411 786	ICICI LOMBAR D	12,00,000
40	Tata	3008/3512 71523/01/ 000	7-Jul-26	Transit Mixture	MB1HTG FD6GRB P1592	HR55Y62 73	GBHZ412 130	ICICI LOMBAR D	17,00,000
41	Ashok Leyland	3008/3512 71452/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4KRF C0315	HR55AG 8047	KFHZ401 896	ICICI LOMBAR D	17,00,000
42	Ashok Leyland	3008/3514 03087/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD6KRF C0168	HR55AG 6510	KFHZ401 723	ICICI LOMBAR D	17,00,000
43	Ashok Leyland	3008/3513 97429/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD7JRF W5106	HR55AC3 526	JFHZ4085 40	ICICI LOMBAR D	17,00,000
44	Ashok Leyland	3008/3513 97840/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD9JRF W5107	HR55AC4 775	JEHZ408 746	ICICI LOMBAR D	18,00,000
45	Ashok Leyland	3008/3513 97187/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD3JRF W5569	HR55AC6 439	JGHZ404 511	ICICI LOMBAR D	18,00,000
46	Ashok Leyland	3008/3513 97630/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HDXJRF W6525	HR55AC5 585	JFHZ4101 16	ICICI LOMBAR D	17,00,000
47	Ashok Leyland	3008/3513 98478/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4JRE X0406	HR55AJ4 012	JEHZ413 569	ICICI LOMBAR D	17,00,000
48	Ashok Leyland	3008/3513 98188/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4KRH B0325	HR55AG 8713	JKHZ105 589	ICICI LOMBAR D	17,00,000
49	Tata	3008/3514 09150/01/ 000	8-Jul-26	Transit Mixture	MC2K2G RC0GK00 5785	HR55AA 6885	61J84340 492	ICICI LOMBAR D	18,00,000
50	Ashok Leyland	3008/3512 71482/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD8KRF C0690	HR55AG 0977	KFHZ402 064	ICICI LOMBAR D	17,00,000
51	Ashok Leyland	3008/3514 03356/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD6JRF W4982	HR55AC6 618	JFHZ4085 55	ICICI LOMBAR D	18,00,000
52	Tata	3008/2984 44990/02/ 000	17-Jul-26	Transit Mixture	MC2K2G RC0GK00 5708	HR55AA 5119	61J84336 839	ICICI LOMBAR D	24,28,572

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
53	Tata	3008/2984 44839/02/ 000	17-Jul-26	Transit Mixture	MB1HTG FD8GRB P3411	HR55Y15 68	GBHZ413 879	ICICI LOMBAR D	24,28,572
54	Ashok Leyland	3008/4012 71959/00/ 000	24-Jul-26	Transit Mixture	MB1HTG HD9JRF W6368	HR55AC4 002	JEHZ409 859	ICICI LOMBAR D	17,00,000
55	Ashok Leyland	3008/3006 48701/02/ 000	30-Jul-26	Transit Mixture	MB1HTG HD5KRE C4466	HR55AG 0240	KFHZ404 295	ICICI LOMBAR D	20,00,000
56	Ashok Leyland	3008/4029 53452/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD0KRE C4794	HR55AG 1871	KEHZ406 694	ICICI LOMBAR D	17,00,000
57	Ashok Leyland	3008/4029 53072/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD3KRE C4580	HR55AG 6080	KEHZ504 576	ICICI LOMBAR D	15,00,000
58	Ashok Leyland	3008/2976 16045/02/ 000	1-Aug-26	Transit Mixture	MB1HTG HD2KRE C4859	HR55AJ4 254	KEHZ404 747	ICICI LOMBAR D	20,00,000
59	Ashok Leyland	3008/4029 53260/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD5KRE C4791	HR55AJ6 230	KEHZ403 462	ICICI LOMBAR D	17,00,000
60	Ashok Leyland	3008/4029 55613/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD7KRE C4792	HR55AJ2 376	KEHZ403 469	ICICI LOMBAR D	17,00,000
61	Ashok Leyland	3008/4029 54148/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD8KRE C4977	HR55AG 3097	KFHZ403 168	ICICI LOMBAR D	17,00,000
62	Ashok Leyland	3008/4033 33206/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD5KRE C4922	HR55AG 9676	KEHZ403 768	ICICI LOMBAR D	18,00,000
63	Ashok Leyland	3008/4029 55202/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD1KRE C4707	HR55AJ2 293	KEHZ404 775	ICICI LOMBAR D	17,00,000
64	Ashok Leyland	3008/4029 52861/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD3KRE C4708	HR55AJ7 584	KEHZ404 767	ICICI LOMBAR D	17,00,000
65	Ashok Leyland	3008/4038 09637/00/ 000	11-Aug-26	Transit Mixture	MB1HTG HD5KRE C4709	HR55AG 4946	KEHZ403 474	ICICI LOMBAR D	16,50,000
66	Ashok Leyland	3008/4038 09398/00/ 000	11-Aug-26	Transit Mixture	MB1HTG HD4KRF C0539	HR55AJ8 468	KFHZ401 898	ICICI LOMBAR D	16,50,000
67	Ashok Leyland	3008/4039 72451/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD6JRE X0407	HR55AF4 196	JEHZ413 556	ICICI LOMBAR D	17,00,000
68	Ashok Leyland	3008/4039 72380/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD9JRE X0398	HR55AE7 745	JEHZ413 555	ICICI LOMBAR D	17,00,000
69	Ashok Leyland	3008/4039 72318/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD7JRE X0402	HR55AE6 346	JEHZ413 557	ICICI LOMBAR D	17,00,000
70	Ashok Leyland	3008/4048 65219/00/ 000	21-Aug-26	Transit Mixture	MB1HTG HD2JRF W5109	HR55AC5 208	JEHZ408 537	ICICI LOMBAR D	17,00,000
71	Ashok Leyland	3008/4050 39029/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRB Y4444	HR55AE2 410	JCHZ424 818	ICICI LOMBAR D	17,00,000
72	Ashok Leyland	3008/4050 38633/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD9JRB Y4437	HR55AE9 728	JCHZ424 848	ICICI LOMBAR D	17,00,000
73	Ashok Leyland	3008/4050 38855/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRB Y4492	HR55AE5 908	JCHZ425 043	ICICI LOMBAR D	17,00,000
74	Ashok Leyland	3008/4050 36904/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD8JRB Y4445	HR55AE7 329	JCHZ425 152	ICICI LOMBAR D	17,00,000
75	Ashok Leyland	3008/4050 38008/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRE W9483	HR55AE0 284	JGHZ407 804	ICICI LOMBAR D	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
76	Ashok Leyland	3008/4063 14114/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HDXKRD C7778	HR55AG 7249	KDHZ406 694	ICICI LOMBAR D	17,00,000
77	Ashok Leyland	3008/4063 09835/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD8KRD C7777	HR55AG 3233	KDHZ406 700	ICICI LOMBAR D	17,00,000
78	Ashok Leyland	3008/4063 11813/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C8821	HR55AG 9188	KDHZ407 444	ICICI LOMBAR D	17,00,000
79	Ashok Leyland	3008/4063 02966/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C7779	HR55AJ6 406	KDHZ406 631	ICICI LOMBAR D	17,00,000
80	Ashok Leyland	3008/4063 13593/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C8818	HR55AJ3 074	KDHZ407 167	ICICI LOMBAR D	17,00,000
81	Ashok Leyland	3008/4063 06280/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD3KRE C4790	HR55AJ1 551	KEHZ404 768	ICICI LOMBAR D	17,00,000
82	Ashok Leyland	3008/4063 13721/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD9KRE C4793	HR55AG 0992	KEHZ404 772	ICICI LOMBAR D	17,00,000
83	Ashok Leyland	3008/4063 13937/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD9KRE C4938	HR55AJ2 239	KEHZ404 597	ICICI LOMBAR D	17,00,000
84	Ashok Leyland	3008/4063 13367/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD0KRD C7577	HR55AJ2 318	KEHZ405 216	ICICI LOMBAR D	17,00,000
85	Ashok Leyland	3008/4068 41331/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD6HRB T5206	HR55AB1 823	HBHZ417 401	ICICI LOMBAR D	17,00,000
86	Ashok Leyland	3008/4068 41166/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD0HRB T5184	HR55AB3 092	HBHZ417 483	ICICI LOMBAR D	17,00,000
87	Ashok Leyland	3008/4068 40201/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD8HRC T2634	HR55AB5 512	HCHZ413 375	ICICI LOMBAR D	17,00,000
88	Ashok Leyland	3008/4068 40981/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD6HRB T5318	HR55AB8 654	HBHZ418 816	ICICI LOMBAR D	17,00,000
89	Ashok Leyland	3008/4068 40829/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HDXHRB T5175	HR55AB6 795	HBHZ417 712	ICICI LOMBAR D	17,00,000
90	Ashok Leyland	3008/4068 40491/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HDXHRB T5273	HR55AB4 470	HBHZ418 711	ICICI LOMBAR D	17,00,000
91	Ashok Leyland	3008/4068 40029/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD2JRF W5496	HR55AC9 287	JEHZ408 142	ICICI LOMBAR D	17,00,000
92	Ashok Leyland	3008/4068 40333/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD0JRF W5495	HR55AC7 344	JFHZ4087 57	ICICI LOMBAR D	17,00,000
93	Ashok Leyland	3008/4071 17592/00/ 000	5-Sep-26	Transit Mixture	MAT4482 37KAB04 336	HR55AF0 597	91B84861 491	ICICI LOMBAR D	17,00,000
94	Mahindra	3008/4071 17339/00/ 000	6-Sep-26	Transit Mixture	MA1QDA PHDJ6E9 8713	HR55AD 0856	VAJZE15 212	ICICI LOMBAR D	17,00,000
95	Ashok Leyland	3008/4073 11337/00/ 000	8-Sep-26	Transit Mixture	MB1HTG HDXJRF W5455	HR55AD 3283	JFHZ4090 93	ICICI LOMBAR D	17,00,000
96	Ashok Leyland	3008/4079 09684/00/ 000	14-Sep-26	Transit Mixture	MB1HTG HD5KRJ A7588	HR55AG 5999	JKHZ105 615	ICICI LOMBAR D	16,20,000
97	Ashok Leyland	3008/4086 54636/00/ 000	22-Sep-26	Transit Mixture	MB1HTG HD4JRF W5399	HR55AC9 352	JFHZ4087 38	ICICI LOMBAR D	17,00,000
98	Ashok Leyland	3008/4088 98903/00/ 000	24-Sep-26	Transit Mixture	MB1HTG HD6JRF W5498	HR55AD 8931	JFHZ4090 79	ICICI LOMBAR D	17,00,000

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99	Ashok Leyland	3008/4088 98706/00/ 000	24-Sep-26	Transit Mixture	MB1HTG HD5JRF W5072	HR55AC9 681	JFHZ4084 47	ICICI LOMBAR D	17,00,000
100	Mahindra	3008/4098 10358/00/ 000	29-Sep-26	Transit Mixture	MA1QDA PHDJ6E9 8773	HR55AD 3631	VAJZE15 313	ICICI LOMBAR D	17,00,000
101	Ashok Leyland	3008/4107 76102/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD1JRB Y4495	HR55AE8 725	JCHZ425 278	ICICI LOMBAR D	19,00,000
102	Ashok Leyland	3008/4107 75895/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD9JRB Y4440	HR55AE6 855	JCHZ423 661	ICICI LOMBAR D	19,00,000
103	Ashok Leyland	3008/4107 76730/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HDXJRB Y4494	HR55AE7 185	JCHZ425 245	ICICI LOMBAR D	19,00,000
104	Ashok Leyland	3008/4107 76269/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD0JRB Y4441	HR55AF8 893	JCHZ423 607	ICICI LOMBAR D	19,00,000
105	Mahindra	3008/4125 09345/00/ 000	20-Oct-26	Transit Mixture	MA1QDA PHDJ6F9 7287	HR55AD 9359	VAJZF17 125	ICICI LOMBAR D	17,00,000
106	Ashok Leyland	3008/4125 08458/00/ 000	22-Oct-26	Transit Mixture	MC2K2G RC0GC00 4514	HR55AA 4185	61C84291 367	ICICI LOMBAR D	17,00,000
107	Ashok Leyland	3008/4125 08678/00/ 000	22-Oct-26	Transit Mixture	MB1HTG HD3JRF W4986	HR55AC4 657	JFHZ4085 49	ICICI LOMBAR D	17,00,000
108	Ashok Leyland	3008/4197 77639/00/ 000	4-Dec-26	Transit Mixture	MB1HTG HDXJRA Y6596	HR55AE5 514	JCHZ433 959	ICICI LOMBAR D	18,85,026
109	Ashok Leyland	3008/4222 75453/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD6KRB D2485	HR55AH 7898	KDHZ407 447	ICICI LOMBAR D	19,00,000
110	Ashok Leyland	3008/4222 75359/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD5KRB D2445	HR55AH 0686	KDHZ407 992	ICICI LOMBAR D	19,00,000
111	Ashok Leyland	3008/4222 75676/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD6KRX D4638	HR55AJ1 265	KXHZ411 605	ICICI LOMBAR D	19,00,000
112	Ashok Leyland	3008/4222 75628/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD7KRX D4440	HR55AJ2 774	KXHZ411 645	ICICI LOMBAR D	19,00,000
113	Ashok Leyland	3008/4222 75743/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD4KRD C8912	HR55AH 8368	KDHZ407 595	ICICI LOMBAR D	19,00,000
114	Ashok Leyland	N5738806	29-Dec-26	Transit Mixture	MB1HTG HD3KRX D4421	HR55AJ1 599	KXHZ411 648	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	18,00,000
115	Ashok Leyland	3008/4222 75708/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD7KRX D4437	HR55AJ1 893	KXHZ411 608	ICICI LOMBAR D	19,00,000
116	Tata Motors	31280331 25030000 0850	30-Aug- 26	Logistics Truck	MAT7902 07N1G20 059	HR55AM 9958	5LNGDIC R21GXX 103111	THE NEW INDIA ASSURA NCE CO. LTD.	17,00,000
117	Tata Motors	31280331 25030000 0857	30-Aug- 26	Logistics Truck	MAT7902 07N1G21 113	HR55AM 2034	5LNGDIC R21GXX 103406	THE NEW INDIA ASSURA NCE CO. LTD.	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
118	Tata Motors	31280331 25030000 0858	30-Aug-26	Logistics Truck	MAT7902 07N1G21 016	HR55AM 3726	5LNGDIC R21GXX 103375	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
119	Tata Motors	31280331 25030000 0856	30-Aug-26	Logistics Truck	MAT7902 07N1G20 015	HR55AM 2991	5LNGDIC R21GXX 103121	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
120	Tata Motors	31280331 25030000 0854	30-Aug-26	Logistics Truck	MAT7902 07N1G20 074	HR55AM 8902	5LNGDIC R21GXX 103157	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
121	Tata Motors	31280331 25030000 0853	30-Aug-26	Logistics Truck	MAT7902 07N1G20 045	HR55AM 0722	5LNGDIC R21GXX 103108	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
122	Tata Motors	31280331 25030000 0852	30-Aug-26	Logistics Truck	MAT7902 07N1G20 038	HR55AM 1331	5LNGDIC R21GXX 103135	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
123	Tata Motors	31280331 25030000 0851	30-Aug-26	Logistics Truck	MAT7902 07N1G20 069	HR55AM 4642	5LNGDIC R21GXX 103134	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
124	Tata Motors	31280331 25030000 0849	30-Aug-26	Logistics Truck	MAT7902 07N1G19 975	HR55AM 3096	5LNGDIC R21GXX 103125	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
125	Tata Motors	31280331 25030000 0848	30-Aug-26	Logistics Truck	MAT7902 07N7G17 689	HR55AM 0366	5LNGDIC R21GXX 520553	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
126	Tata Motors	31280331 25030000 1009	29-Sep-26	Logistics Truck	MAT7902 07N1H24 196	HR55AM 0391	5LNGDIC R21HXX 104308	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
127	Tata Motors	31280331 25030000 1010	29-Sep-26	Logistics Truck	MAT7902 07N1H23 484	HR55AM 0480	5LNGDIC R21HXX 104164	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
128	Tata Motors	31280331 25030000 1014	29-Sep-26	Logistics Truck	MAT7902 07N1H23 626	HR55AM 1050	5LNGDIC R21HXX 104184	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
129	Tata Motors	31280331 25030000 1013	29-Sep-26	Logistics Truck	MAT7902 07N1H23 766	HR55AM 1117	5LNGDIC R21HXX 104213	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
								NCE CO. LTD.	
130	Tata Motors	31280331 25030000 1015	29-Sep-26	Logistics Truck	MAT7902 07N1H24 166	HR55AM 1834	5LNGDIC R21HXX 104285	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
131	Tata Motors	31280331 25030000 1019	29-Sep-26	Logistics Truck	MAT7902 07N1H22 580	HR55AM 3720	5LNGDIC R21HXX 103941	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
132	Tata Motors	31280331 25030000 1016	29-Sep-26	Logistics Truck	MAT7902 07N1H24 132	HR55AM 4826	5LNGDIC R21HXX 104292	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
133	Tata Motors	31280331 25030000 1018	29-Sep-26	Logistics Truck	MAT7902 07N1H23 726	HR55AM 9994	5LNGDIC R21HXX 104220	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
134	Tata Motors	31280331 25030000 1008	29-Sep-26	Logistics Truck	MAT7902 07N1G21 597	HR55AM 6422	5LNGDIC R21GXX 103637	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
135	Tata Motors	31280331 25030000 1017	29-Sep-26	Logistics Truck	MAT7902 07N1H23 573	HR55AM 9190	5LNGDIC R21HXX 104182	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
136	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3352	2-Mar-26	Logistics Truck	MAT7902 06M7K18 729	HR55AL0 661	5LNGDIC R21KYX 522218	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
137	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3357	2-Mar-26	Logistics Truck	MAT7902 06M7P22 363	HR55AL1 116	5LNGDIC R21PYX5 26953	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
138	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3356	2-Mar-26	Logistics Truck	MAT7902 06M7P22 293	HR55AL1 432	5LNGDIC R21PYX5 26809	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
139	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3358	2-Mar-26	Logistics Truck	MAT7902 06M7P22 417	HR55AL6 283	5LNGDIC R21PYX5 26906	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
140	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3359	2-Mar-26	Logistics Truck	MAT7902 06M7P22 297	HR55AL7 633	5LNGDIC R21PYX5 26744	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
141	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3354	2-Mar-26	Logistics Truck	MAT7902 06M7N20 513	HR55AL9 575	5LNGDIC R21NYX 524620	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
142	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2335	3-Sep-26	Logistics Truck	MAT7902 06M7P22 418	HR55AL4 794	5LNGDIC R21PYX5 26954	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
143	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2333	3-Sep-26	Logistics Truck	MAT7902 06M7P22 422	HR55AL0 443	5LNGDIC R21PYX5 26928	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
144	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2334	3-Sep-26	Logistics Truck	MAT7902 06M7P22 420	HR55AL9 991	5LNGDIC R21PYX5 26829	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
145	Ashok Leyland	31280331 24030000 2347	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0382	HR55AL8 996	NLPZ105 618	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
146	Ashok Leyland	31280331 24030000 2348	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0706	HR55AL7 438	NLPZ106 290	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
147	Ashok Leyland	31280331 24030000 2353	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0401	HR55AL4 536	NLPZ105 883	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
148	Ashok Leyland	31280331 24030000 2350	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0124	HR55AL0 793	NLPZ105 220	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
149	Ashok Leyland	31280331 24030000 2351	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0141	HR55AL7 689	NLPZ105 002	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
150	Ashok Leyland	31280331 24030000 2352	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0396	HR55AL4 013	NLPZ105 953	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
151	Tata Motors	31280331 25030000 0251	12-May-26	Logistics Truck	MAT7902 07N1C07 007	HR55AL5 996	5LNGDIC R21BXX1 00974	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
152	Tata Motors	31280331 25030000 0252	12-May-26	Logistics Truck	MAT7902 07N1C07 021	HR55AL2 484	5LNGDIC R21BXX1 00961	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
								NCE CO. LTD.	
153	Tata Motors	31280331 25030000 0250	5-Nov-26	Logistics Truck	MAT7902 07N1C07 470	HR55AL3 471	5LNGDIC R21BXX1 00710	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
154	Tata Motors	31280331 25030000 0245	5-Nov-26	Logistics Truck	MAT7902 07N1C07 312	HR55AL2 440	5LNGDIC R21BXX1 01042	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
155	Tata Motors	31280331 25030000 0243	5-Nov-26	Logistics Truck	MAT7902 07N1C07 766	HR55AL8 756	5LNGDIC R21CXX1 01140	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
156	Tata Motors	31280331 25030000 0236	5-Nov-26	Logistics Truck	MAT7902 07N1B04 989	HR55AL5 776	5LNGDIC R21BXX1 00689	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
157	Tata Motors	31280331 25030000 0235	5-Nov-26	Logistics Truck	MAT7902 07N1D10 347	HR55AL4 033	5LNGDIC R21CXX1 01359	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
158	Tata Motors	31280331 25030000 0234	5-Nov-26	Logistics Truck	MAT7902 07N1C07 996	HR55AL7 886	5LNGDIC R21BXX1 01024	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
159	Tata Motors	31280331 25030000 0237	5-Nov-26	Logistics Truck	MAT7902 07N1C07 133	HR55AL8 670	5LNGDIC R21BXX1 01030	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
160	Ashok Leyland	31280331 25030000 0246	13-May-26	Logistics Truck	MB1A5E HD3NAJ M3593	HR55AL3 062	NJPZ1120 22	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
161	Ashok Leyland	31280331 25030000 0247	13-May-26	Logistics Truck	MB1A5E HD8NAJ M2889	HR55AL3 239	NJPZ1120 00	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
162	Ashok Leyland	31280331 25030000 0241	13-May-26	Logistics Truck	MB1A5E HD8NAJ M2696	HR55AL4 403	NKPZ110 983	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
163	Ashok Leyland	31280331 25030000 0238	13-May-26	Logistics Truck	MB1A5E HD9NAJ M3050	HR55AL7 012	NJPZ1128 26	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
164	Ashok Leyland	31280331 25030000 0249	13-May-26	Logistics Truck	MB1A5E HDXNAJ M3669	HR55AL7 254	NJPZ1123 02	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
165	Ashok Leyland	31280331 25030000 0242	13-May-26	Logistics Truck	MB1A5E HD2NAJ M3097	HR55AL8 907	NJPZ1130 09	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
166	Ashok Leyland	31280331 25030000 0239	13-May-26	Logistics Truck	MB1A5E HD2NAJ M2967	HR55AL9 205	NKPZ110 997	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
167	Ashok Leyland	31280331 25030000 0244	13-May-26	Logistics Truck	MB1A5E HD3NAJ M3058	HR55AL9 330	NJPZ1126 13	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
168	Ashok Leyland	31280331 25030000 0248	13-May-26	Logistics Truck	MB1A5E HDXNAJ M3221	HR55AL9 903	NJPZ1129 80	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
169	Tata Motors	31280331 25030000 0240	11-May-26	Logistics Truck	MAT7902 07N1C07 032	HR55AL5 931	5LNGDIC R21BXX1 00805	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
170	Ashok Leyland	31280331 24030000 2349	11-Mar-26	Logistics Truck	MB1A5E HD0NAL L9801	HR55AL8 208	NLPZ104 123	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

### Insurance

Our Company has insurance coverage which we consider reasonably sufficient to cover all normal risks associated with our operations and which we believe is in accordance with the industry standards.

Our Company has taken following **Fleet insurance policies** against any damage or loss:

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
1	Tata	3008/4245 11223/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RCOGK00 5784	HR55AA 5127	61K84341 173	ICICI LOMBAR D	19,00,000
2	Tata	3008/4245 11916/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RCOGK00 5781	HR55AA 5646	61K84341 985	ICICI LOMBAR D	19,00,000
3	Ashok Leyland	3008/4245 12083/00/ 000	11-Jan-27	Transit Mixture	MC2K2G RCOGK00 5779	HR55AA 5643	61K84341 980	ICICI LOMBAR D	19,00,000
4	Ashok Leyland	3008/4245 11588/00/ 000	13-Jan-27	Transit Mixture	MC2K2G RCOGK00 5780	HR55AA 5116	61K84341 982	ICICI LOMBAR D	19,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
5	Ashok Leyland	3008/4249 38042/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD3JRY Y9764	HR55AF8 897	JDHZ419 747	ICICI LOMBAR D	19,00,000
6	Ashok Leyland	3008/4249 40436/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD4JRY Y9532	HR55AF5 581	JAHZ433 821	ICICI LOMBAR D	19,00,000
7	Ashok Leyland	3008/4249 38635/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD2JRX Z5987	HR55AF0 178	JYHZ439 366	ICICI LOMBAR D	19,00,000
8	Ashok Leyland	3008/4249 37668/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD5JRW A0976	HR55AF0 904	JXHZ445 754	ICICI LOMBAR D	19,00,000
9	Ashok Leyland	3008/4249 37847/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD6JRY Y9712	HR55AF6 049	JAHZ433 515	ICICI LOMBAR D	19,00,000
10	Ashok Leyland	3008/4249 39672/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD9JRY Y9770	HR55AF0 991	JDHZ419 515	ICICI LOMBAR D	19,00,000
11	Ashok Leyland	3008/4249 39134/00/ 000	14-Jan-27	Transit Mixture	MB1HTG HD7JRW A0977	HR55AF7 516	JXHZ445 674	ICICI LOMBAR D	19,00,000
12	Ashok Leyland	3008/4249 37472/00/ 000	17-Jan-27	Transit Mixture	MB1HTG HD5HRJ V2415	HR55AC0 267	HJHZ439 638	ICICI LOMBAR D	19,00,000
13	Tata	3008/4250 77500/00/ 000	22-Jan-27	Transit Mixture	MC2K2G RCOGK00 5782	HR55AA 2728	61J84337 020	ICICI LOMBAR D	16,00,000
14	Ashok Leyland	N6046438	28-Jan-27	Transit Mixture	MB1HTG HD2HRV U9032	HR55AC1 321	HVHZ435 701	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	15,50,000
15	Ashok Leyland	3008/4250 77846/00/ 000	28-Jan-27	Transit Mixture	MB1HTG HD1HRJ V2444	HR55AC6 956	HWHZ43 2517	ICICI LOMBAR D	16,00,000
16	Ashok Leyland	3008/4250 78016/00/ 000	28-Jan-27	Transit Mixture	MB1HTG HDXHRJ V2443	HR55AC6 748	HBHZ438 639	ICICI LOMBAR D	17,00,000
17	Ashok Leyland	3008/3806 04041/00/ 000	13-Feb-27	Transit Mixture	MB1HTG HD9HRJ V2417	HR55AC6 705	HVHZ438 425	ICICI LOMBAR D	18,00,000
18	Eichar	N6430973	22-Feb-27	Transit Mixture	MAT4482 37KAB03 777	HR55AF7 935	91B84860 923	IFFCO - TOKIO GENERA L INSURA NCE CO. LTD	20,00,000
19	Ashok Leyland	3008/4304 99685/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD3KRJ A3636	HR55AG 3681	JWHZ104 959	ICICI LOMBAR D	18,00,000
20	Ashok Leyland	3008/4304 99272/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD1KRJ A3957	HR55AG 5939	JWHZ448 693	ICICI LOMBAR D	18,00,000
21	Ashok Leyland	3008/4304 98693/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD1KRJ A4039	HR55AG 5674	JXHZ443 842	ICICI LOMBAR D	18,00,000
22	Ashok Leyland	3008/4304 98964/00/ 000	27-Feb-27	Transit Mixture	MB1HTG HD7KRJ A3638	HR55AG 2324	JWHZ448 780	ICICI LOMBAR D	18,00,000
23	Mahindra	3008/3850 87466/00/ 000	18-Mar- 26	Transit Mixture	MA1QDA PHDJ6E9 8819	HR55AD 3094	VAJZE15 432	ICICI LOMBAR D	19,00,000
24	Mahindra	3008/3954 34531/00/ 000	3-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8772	HR55AD 3807	VAJZE15 338	ICICI LOMBAR D	14,50,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
25	Mahindra	3008/3954 34584/00/ 000	3-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8820	HR55AD 7478	VAJZE15 381	ICICI LOMBAR D	20,50,000
26	Tata	3008/3973 64638/00/ 000	19-Jun-26	Transit Mixture	MAT4482 27KAB03 329	HR55AF5 150	91A84858 063	ICICI LOMBAR D	16,20,000
27	Tata	3008/3973 65240/00/ 000	19-Jun-26	Transit Mixture	MAT4482 27KAB03 331	HR55AF6 015	91A84858 249	ICICI LOMBAR D	18,00,000
28	Ashok Leyland	3008/3973 66464/00/ 000	19-Jun-26	Transit Mixture	MC2K2G RCOGK00 5786	HR55AA 2730	61J84340 489	ICICI LOMBAR D	11,70,000
29	Ashok Leyland	3008/3973 67043/00/ 000	19-Jun-26	Transit Mixture	MC2K2G RCOGA00 4022	HR55AA 6883	61A84277 378	ICICI LOMBAR D	14,00,000
30	Tata	3008/3973 67860/00/ 000	20-Jun-26	Transit Mixture	MB1HTG FD6GRB P1804	HR55Y90 26	GBHZ412 129	ICICI LOMBAR D	12,00,000
31	Tata	3008/3973 68124/00/ 000	20-Jun-26	Transit Mixture	MB1HTG FD6GRB P1589	HR55Y48 50	GBHZ412 125	ICICI LOMBAR D	10,80,000
32	Tata	3008/3973 28451/00/ 000	18-Jun-26	Transit Mixture	MB1HTG FDXGRB P1899	HR55Y45 50	GBHZ412 311	ICICI LOMBAR D	10,80,000
33	Tata	3008/2971 34361/02/ 000	30-Jun-26	Transit Mixture	MC2K2G RCOGK00 5783	HR55AA 8701	61J84336 542	ICICI LOMBAR D	10,93,000
34	Mahindra	3008/2971 29229/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6F9 7384	HR55AD 3175	VAJZF17 222	ICICI LOMBAR D	10,93,000
35	Mahindra	3008/2971 74908/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6E9 8745	HR55AD 5869	VAJZE15 319	ICICI LOMBAR D	10,93,000
36	Mahindra	3008/2971 85734/02/ 000	30-Jun-26	Transit Mixture	MA1QDA PHDJ6F9 9880	HR55AD 3779	VAJZF16 601	ICICI LOMBAR D	10,93,000
37	Tata	3008/2971 75159/02/ 000	1-Jul-26	Transit Mixture	MB1HTG FD6GRB P3228	HR55Y24 68	GBHZ413 876	ICICI LOMBAR D	13,50,000
38	Tata	3008/2971 85873/02/ 000	1-Jul-26	Transit Mixture	MB1HTG FDXGRB P1689	HR55Y47 31	GBHZ412 124	ICICI LOMBAR D	12,00,000
39	Tata	3008/2971 75341/02/ 000	2-Jul-26	Transit Mixture	MB1HTG FDXGRB P1367	HR55Y62 40	GBHZ411 786	ICICI LOMBAR D	12,00,000
40	Tata	3008/3512 71523/01/ 000	7-Jul-26	Transit Mixture	MB1HTG FD6GRB P1592	HR55Y62 73	GBHZ412 130	ICICI LOMBAR D	17,00,000
41	Ashok Leyland	3008/3512 71452/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4KRF C0315	HR55AG 8047	KFHZ401 896	ICICI LOMBAR D	17,00,000
42	Ashok Leyland	3008/3514 03087/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD6KRF C0168	HR55AG 6510	KFHZ401 723	ICICI LOMBAR D	17,00,000
43	Ashok Leyland	3008/3513 97429/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD7JRF W5106	HR55AC3 526	JFHZ4085 40	ICICI LOMBAR D	17,00,000
44	Ashok Leyland	3008/3513 97840/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD9JRF W5107	HR55AC4 775	JEHZ408 746	ICICI LOMBAR D	18,00,000
45	Ashok Leyland	3008/3513 97187/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD3JRF W5569	HR55AC6 439	JGHZ404 511	ICICI LOMBAR D	18,00,000
46	Ashok Leyland	3008/3513 97630/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HDXJRF W6525	HR55AC5 585	JFHZ4101 16	ICICI LOMBAR D	17,00,000
47	Ashok Leyland	3008/3513 98478/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4JRE X0406	HR55AJ4 012	JEHZ413 569	ICICI LOMBAR D	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
48	Ashok Leyland	3008/3513 98188/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD4KRH B0325	HR55AG 8713	JKHZ105 589	ICICI LOMBAR D	17,00,000
49	Tata	3008/3514 09150/01/ 000	8-Jul-26	Transit Mixture	MC2K2G RCOGK00 5785	HR55AA 6885	61J84340 492	ICICI LOMBAR D	18,00,000
50	Ashok Leyland	3008/3512 71482/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD8KRF C0690	HR55AG 0977	KFHZ402 064	ICICI LOMBAR D	17,00,000
51	Ashok Leyland	3008/3514 03356/01/ 000	8-Jul-26	Transit Mixture	MB1HTG HD6JRF W4982	HR55AC6 618	JFHZ4085 55	ICICI LOMBAR D	18,00,000
52	Tata	3008/2984 44990/02/ 000	17-Jul-26	Transit Mixture	MC2K2G RCOGK00 5708	HR55AA 5119	61J84336 839	ICICI LOMBAR D	24,28,572
53	Tata	3008/2984 44839/02/ 000	17-Jul-26	Transit Mixture	MB1HTG FD8GRB P3411	HR55Y15 68	GBHZ413 879	ICICI LOMBAR D	24,28,572
54	Ashok Leyland	3008/4012 71959/00/ 000	24-Jul-26	Transit Mixture	MB1HTG HD9JRF W6368	HR55AC4 002	JEHZ409 859	ICICI LOMBAR D	17,00,000
55	Ashok Leyland	3008/3006 48701/02/ 000	30-Jul-26	Transit Mixture	MB1HTG HD5KRE C4466	HR55AG 0240	KFHZ404 295	ICICI LOMBAR D	20,00,000
56	Ashok Leyland	3008/4029 53452/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD0KRE C4794	HR55AG 1871	KEHZ406 694	ICICI LOMBAR D	17,00,000
57	Ashok Leyland	3008/4029 53072/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD3KRE C4580	HR55AG 6080	KEHZ504 576	ICICI LOMBAR D	15,00,000
58	Ashok Leyland	3008/2976 16045/02/ 000	1-Aug-26	Transit Mixture	MB1HTG HD2KRE C4859	HR55AJ4 254	KEHZ404 747	ICICI LOMBAR D	20,00,000
59	Ashok Leyland	3008/4029 53260/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD5KRE C4791	HR55AJ6 230	KEHZ403 462	ICICI LOMBAR D	17,00,000
60	Ashok Leyland	3008/4029 55613/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD7KRE C4792	HR55AJ2 376	KEHZ403 469	ICICI LOMBAR D	17,00,000
61	Ashok Leyland	3008/4029 54148/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD8KRE C4977	HR55AG 3097	KFHZ403 168	ICICI LOMBAR D	17,00,000
62	Ashok Leyland	3008/4033 33206/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD5KRE C4922	HR55AG 9676	KEHZ403 768	ICICI LOMBAR D	18,00,000
63	Ashok Leyland	3008/4029 55202/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD1KRE C4707	HR55AJ2 293	KEHZ404 775	ICICI LOMBAR D	17,00,000
64	Ashok Leyland	3008/4029 52861/00/ 000	1-Aug-26	Transit Mixture	MB1HTG HD3KRE C4708	HR55AJ7 584	KEHZ404 767	ICICI LOMBAR D	17,00,000
65	Ashok Leyland	3008/4038 09637/00/ 000	11-Aug-26	Transit Mixture	MB1HTG HD5KRE C4709	HR55AG 4946	KEHZ403 474	ICICI LOMBAR D	16,50,000
66	Ashok Leyland	3008/4038 09398/00/ 000	11-Aug-26	Transit Mixture	MB1HTG HD4KRF C0539	HR55AJ8 468	KFHZ401 898	ICICI LOMBAR D	16,50,000
67	Ashok Leyland	3008/4039 72451/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD6JRE X0407	HR55AF4 196	JEHZ413 556	ICICI LOMBAR D	17,00,000
68	Ashok Leyland	3008/4039 72380/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD9JRE X0398	HR55AE7 745	JEHZ413 555	ICICI LOMBAR D	17,00,000
69	Ashok Leyland	3008/4039 72318/00/ 000	13-Aug-26	Transit Mixture	MB1HTG HD7JRE X0402	HR55AE6 346	JEHZ413 557	ICICI LOMBAR D	17,00,000
70	Ashok Leyland	3008/4048 65219/00/ 000	21-Aug-26	Transit Mixture	MB1HTG HD2JRF W5109	HR55AC5 208	JEHZ408 537	ICICI LOMBAR D	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
71	Ashok Leyland	3008/4050 39029/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRB Y4444	HR55AE2 410	JCHZ424 818	ICICI LOMBAR D	17,00,000
72	Ashok Leyland	3008/4050 38633/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD9JRB Y4437	HR55AE9 728	JCHZ424 848	ICICI LOMBAR D	17,00,000
73	Ashok Leyland	3008/4050 38855/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRB Y4492	HR55AE5 908	JCHZ425 043	ICICI LOMBAR D	17,00,000
74	Ashok Leyland	3008/4050 36904/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD8JRB Y4445	HR55AE7 329	JCHZ425 152	ICICI LOMBAR D	17,00,000
75	Ashok Leyland	3008/4050 38008/00/ 000	23-Aug-26	Transit Mixture	MB1HTG HD6JRE W9483	HR55AE0 284	JGHZ407 804	ICICI LOMBAR D	17,00,000
76	Ashok Leyland	3008/4063 14114/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HDXKRD C7778	HR55AG 7249	KDHZ406 694	ICICI LOMBAR D	17,00,000
77	Ashok Leyland	3008/4063 09835/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD8KRD C7777	HR55AG 3233	KDHZ406 700	ICICI LOMBAR D	17,00,000
78	Ashok Leyland	3008/4063 11813/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C8821	HR55AG 9188	KDHZ407 444	ICICI LOMBAR D	17,00,000
79	Ashok Leyland	3008/4063 02966/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C7779	HR55AJ6 406	KDHZ406 631	ICICI LOMBAR D	17,00,000
80	Ashok Leyland	3008/4063 13593/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD1KRD C8818	HR55AJ3 074	KDHZ407 167	ICICI LOMBAR D	17,00,000
81	Ashok Leyland	3008/4063 06280/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD3KRE C4790	HR55AJ1 551	KEHZ404 768	ICICI LOMBAR D	17,00,000
82	Ashok Leyland	3008/4063 13721/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD9KRE C4793	HR55AG 0992	KEHZ404 772	ICICI LOMBAR D	17,00,000
83	Ashok Leyland	3008/4063 13937/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD9KRE C4938	HR55AJ2 239	KEHZ404 597	ICICI LOMBAR D	17,00,000
84	Ashok Leyland	3008/4063 13367/00/ 000	30-Aug-26	Transit Mixture	MB1HTG HD0KRD C7577	HR55AJ2 318	KEHZ405 216	ICICI LOMBAR D	17,00,000
85	Ashok Leyland	3008/4068 41331/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD6HRB T5206	HR55AB1 823	HBHZ417 401	ICICI LOMBAR D	17,00,000
86	Ashok Leyland	3008/4068 41166/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD0HRB T5184	HR55AB3 092	HBHZ417 483	ICICI LOMBAR D	17,00,000
87	Ashok Leyland	3008/4068 40201/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD8HRC T2634	HR55AB5 512	HCHZ413 375	ICICI LOMBAR D	17,00,000
88	Ashok Leyland	3008/4068 40981/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD6HRB T5318	HR55AB8 654	HBHZ418 816	ICICI LOMBAR D	17,00,000
89	Ashok Leyland	3008/4068 40829/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HDXHRB T5175	HR55AB6 795	HBHZ417 712	ICICI LOMBAR D	17,00,000
90	Ashok Leyland	3008/4068 40491/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HDXHRB T5273	HR55AB4 470	HBHZ418 711	ICICI LOMBAR D	17,00,000
91	Ashok Leyland	3008/4068 40029/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD2JRF W5496	HR55AC9 287	JEHZ408 142	ICICI LOMBAR D	17,00,000
92	Ashok Leyland	3008/4068 40333/00/ 000	2-Sep-26	Transit Mixture	MB1HTG HD0JRF W5495	HR55AC7 344	JFHZ4087 57	ICICI LOMBAR D	17,00,000
93	Ashok Leyland	3008/4071 17592/00/ 000	5-Sep-26	Transit Mixture	MAT4482 37KAB04 336	HR55AF0 597	91B84861 491	ICICI LOMBAR D	17,00,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
94	Mahindra	3008/4071 17339/00/ 000	6-Sep-26	Transit Mixture	MA1QDA PHDJ6E9 8713	HR55AD 0856	VAJZE15 212	ICICI LOMBAR D	17,00,000
95	Ashok Leyland	3008/4073 11337/00/ 000	8-Sep-26	Transit Mixture	MB1HTG HDXJRF W5455	HR55AD 3283	JFHZ4090 93	ICICI LOMBAR D	17,00,000
96	Ashok Leyland	3008/4079 09684/00/ 000	14-Sep-26	Transit Mixture	MB1HTG HD5KRJ A7588	HR55AG 5999	JKHZ105 615	ICICI LOMBAR D	16,20,000
97	Ashok Leyland	3008/4086 54636/00/ 000	22-Sep-26	Transit Mixture	MB1HTG HD4JRF W5399	HR55AC9 352	JFHZ4087 38	ICICI LOMBAR D	17,00,000
98	Ashok Leyland	3008/4088 98903/00/ 000	24-Sep-26	Transit Mixture	MB1HTG HD6JRF W5498	HR55AD 8931	JFHZ4090 79	ICICI LOMBAR D	17,00,000
99	Ashok Leyland	3008/4088 98706/00/ 000	24-Sep-26	Transit Mixture	MB1HTG HD5JRF W5072	HR55AC9 681	JFHZ4084 47	ICICI LOMBAR D	17,00,000
100	Mahindra	3008/4098 10358/00/ 000	29-Sep-26	Transit Mixture	MA1QDA PHDJ6E9 8773	HR55AD 3631	VAJZE15 313	ICICI LOMBAR D	17,00,000
101	Ashok Leyland	3008/4107 76102/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD1JRB Y4495	HR55AE8 725	JCHZ425 278	ICICI LOMBAR D	19,00,000
102	Ashok Leyland	3008/4107 75895/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD9JRB Y4440	HR55AE6 855	JCHZ423 661	ICICI LOMBAR D	19,00,000
103	Ashok Leyland	3008/4107 76730/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HDXJRB Y4494	HR55AE7 185	JCHZ425 245	ICICI LOMBAR D	19,00,000
104	Ashok Leyland	3008/4107 76269/00/ 000	3-Oct-26	Transit Mixture	MB1HTG HD0JRB Y4441	HR55AF8 893	JCHZ423 607	ICICI LOMBAR D	19,00,000
105	Mahindra	3008/4125 09345/00/ 000	20-Oct-26	Transit Mixture	MA1QDA PHDJ6F9 7287	HR55AD 9359	VAJZF17 125	ICICI LOMBAR D	17,00,000
106	Ashok Leyland	3008/4125 08458/00/ 000	22-Oct-26	Transit Mixture	MC2K2G RC0GC00 4514	HR55AA 4185	61C84291 367	ICICI LOMBAR D	17,00,000
107	Ashok Leyland	3008/4125 08678/00/ 000	22-Oct-26	Transit Mixture	MB1HTG HD3JRF W4986	HR55AC4 657	JFHZ4085 49	ICICI LOMBAR D	17,00,000
108	Ashok Leyland	3008/4197 77639/00/ 000	4-Dec-26	Transit Mixture	MB1HTG HDXJRA Y6596	HR55AE5 514	JCHZ433 959	ICICI LOMBAR D	18,85,026
109	Ashok Leyland	3008/4222 75453/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD6KRB D2485	HR55AH 7898	KDHZ407 447	ICICI LOMBAR D	19,00,000
110	Ashok Leyland	3008/4222 75359/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD5KRB D2445	HR55AH 0686	KDHZ407 992	ICICI LOMBAR D	19,00,000
111	Ashok Leyland	3008/4222 75676/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD6KRX D4638	HR55AJ1 265	KXHZ411 605	ICICI LOMBAR D	19,00,000
112	Ashok Leyland	3008/4222 75628/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD7KRX D4440	HR55AJ2 774	KXHZ411 645	ICICI LOMBAR D	19,00,000
113	Ashok Leyland	3008/4222 75743/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD4KRD C8912	HR55AH 8368	KDHZ407 595	ICICI LOMBAR D	19,00,000
114	Ashok Leyland	N5738806	29-Dec-26	Transit Mixture	MB1HTG HD3KRX D4421	HR55AJ1 599	KXHZ411 648	IFFCO - TOKIO GENERAL INSURA NCE CO. LTD	18,00,000

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115	Ashok Leyland	3008/4222 75708/00/ 000	29-Dec-26	Transit Mixture	MB1HTG HD7KRX D4437	HR55AJ1 893	KXHZ411 608	ICICI LOMBARD	19,00,000
116	Tata Motors	31280331 25030000 0850	30-Aug-26	Logistics Truck	MAT7902 07N1G20 059	HR55AM 9958	5LNGDIC R21GXX 103111	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
117	Tata Motors	31280331 25030000 0857	30-Aug-26	Logistics Truck	MAT7902 07N1G21 113	HR55AM 2034	5LNGDIC R21GXX 103406	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
118	Tata Motors	31280331 25030000 0858	30-Aug-26	Logistics Truck	MAT7902 07N1G21 016	HR55AM 3726	5LNGDIC R21GXX 103375	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
119	Tata Motors	31280331 25030000 0856	30-Aug-26	Logistics Truck	MAT7902 07N1G20 015	HR55AM 2991	5LNGDIC R21GXX 103121	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
120	Tata Motors	31280331 25030000 0854	30-Aug-26	Logistics Truck	MAT7902 07N1G20 074	HR55AM 8902	5LNGDIC R21GXX 103157	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
121	Tata Motors	31280331 25030000 0853	30-Aug-26	Logistics Truck	MAT7902 07N1G20 045	HR55AM 0722	5LNGDIC R21GXX 103108	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
122	Tata Motors	31280331 25030000 0852	30-Aug-26	Logistics Truck	MAT7902 07N1G20 038	HR55AM 1331	5LNGDIC R21GXX 103135	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
123	Tata Motors	31280331 25030000 0851	30-Aug-26	Logistics Truck	MAT7902 07N1G20 069	HR55AM 4642	5LNGDIC R21GXX 103134	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
124	Tata Motors	31280331 25030000 0849	30-Aug-26	Logistics Truck	MAT7902 07N1G19 975	HR55AM 3096	5LNGDIC R21GXX 103125	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
125	Tata Motors	31280331 25030000 0848	30-Aug-26	Logistics Truck	MAT7902 07N7G17 689	HR55AM 0366	5LNGDIC R21GXX 520553	THE NEW INDIA ASSURANCE CO. LTD.	17,00,000
126	Tata Motors	31280331 25030000 1009	29-Sep-26	Logistics Truck	MAT7902 07N1H24 196	HR55AM 0391	5LNGDIC R21HXX 104308	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
127	Tata Motors	31280331 25030000 1010	29-Sep-26	Logistics Truck	MAT7902 07N1H23 484	HR55AM 0480	5LNGDIC R21HXX 104164	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
128	Tata Motors	31280331 25030000 1014	29-Sep-26	Logistics Truck	MAT7902 07N1H23 626	HR55AM 1050	5LNGDIC R21HXX 104184	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
129	Tata Motors	31280331 25030000 1013	29-Sep-26	Logistics Truck	MAT7902 07N1H23 766	HR55AM 1117	5LNGDIC R21HXX 104213	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
130	Tata Motors	31280331 25030000 1015	29-Sep-26	Logistics Truck	MAT7902 07N1H24 166	HR55AM 1834	5LNGDIC R21HXX 104285	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
131	Tata Motors	31280331 25030000 1019	29-Sep-26	Logistics Truck	MAT7902 07N1H22 580	HR55AM 3720	5LNGDIC R21HXX 103941	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
132	Tata Motors	31280331 25030000 1016	29-Sep-26	Logistics Truck	MAT7902 07N1H24 132	HR55AM 4826	5LNGDIC R21HXX 104292	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
133	Tata Motors	31280331 25030000 1018	29-Sep-26	Logistics Truck	MAT7902 07N1H23 726	HR55AM 9994	5LNGDIC R21HXX 104220	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
134	Tata Motors	31280331 25030000 1008	29-Sep-26	Logistics Truck	MAT7902 07N1G21 597	HR55AM 6422	5LNGDIC R21GXX 103637	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
135	Tata Motors	31280331 25030000 1017	29-Sep-26	Logistics Truck	MAT7902 07N1H23 573	HR55AM 9190	5LNGDIC R21HXX 104182	THE NEW INDIA ASSURANCE CO. LTD.	18,31,000
136	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3352	2-Mar-26	Logistics Truck	MAT7902 06M7K18 729	HR55AL0 661	5LNGDIC R21KYX 522218	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
137	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3357	2-Mar-26	Logistics Truck	MAT7902 06M7P22 363	HR55AL1 116	5LNGDIC R21PYX5 26953	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
138	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3356	2-Mar-26	Logistics Truck	MAT7902 06M7P22 293	HR55AL1 432	5LNGDIC R21PYX5 26809	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

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								NCE CO. LTD.	
139	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3358	2-Mar-26	Logistics Truck	MAT7902 06M7P22 417	HR55AL6 283	5LNGDIC R21PYX5 26906	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
140	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3359	2-Mar-26	Logistics Truck	MAT7902 06M7P22 297	HR55AL7 633	5LNGDIC R21PYX5 26744	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
141	Tata Ultra 1918-T-5Lbsiv	31280331 23130000 3354	2-Mar-26	Logistics Truck	MAT7902 06M7N20 513	HR55AL9 575	5LNGDIC R21NYX 524620	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
142	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2335	3-Sep-26	Logistics Truck	MAT7902 06M7P22 418	HR55AL4 794	5LNGDIC R21PYX5 26954	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
143	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2333	3-Sep-26	Logistics Truck	MAT7902 06M7P22 422	HR55AL0 443	5LNGDIC R21PYX5 26928	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
144	Tata Ultra 1918-T-5Lbsiv	31280331 24030000 2334	3-Sep-26	Logistics Truck	MAT7902 06M7P22 420	HR55AL9 991	5LNGDIC R21PYX5 26829	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
145	Ashok Leyland	31280331 24030000 2347	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0382	HR55AL8 996	NLPZ105 618	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
146	Ashok Leyland	31280331 24030000 2348	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0706	HR55AL7 438	NLPZ106 290	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
147	Ashok Leyland	31280331 24030000 2353	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0401	HR55AL4 536	NLPZ105 883	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
148	Ashok Leyland	31280331 24030000 2350	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0124	HR55AL0 793	NLPZ105 220	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
149	Ashok Leyland	31280331 24030000 2351	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0141	HR55AL7 689	NLPZ105 002	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
150	Ashok Leyland	31280331 24030000 2352	3-Nov-26	Logistics Truck	MB1A5E HD0NAL M0396	HR55AL4 013	NLPZ105 953	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
151	Tata Motors	31280331 25030000 0251	12-May-26	Logistics Truck	MAT7902 07N1C07 007	HR55AL5 996	5LNGDIC R21BXX1 00974	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
152	Tata Motors	31280331 25030000 0252	12-May-26	Logistics Truck	MAT7902 07N1C07 021	HR55AL2 484	5LNGDIC R21BXX1 00961	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
153	Tata Motors	31280331 25030000 0250	5-Nov-26	Logistics Truck	MAT7902 07N1C07 470	HR55AL3 471	5LNGDIC R21BXX1 00710	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
154	Tata Motors	31280331 25030000 0245	5-Nov-26	Logistics Truck	MAT7902 07N1C07 312	HR55AL2 440	5LNGDIC R21BXX1 01042	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
155	Tata Motors	31280331 25030000 0243	5-Nov-26	Logistics Truck	MAT7902 07N1C07 766	HR55AL8 756	5LNGDIC R21CXX1 01140	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
156	Tata Motors	31280331 25030000 0236	5-Nov-26	Logistics Truck	MAT7902 07N1B04 989	HR55AL5 776	5LNGDIC R21BXX1 00689	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
157	Tata Motors	31280331 25030000 0235	5-Nov-26	Logistics Truck	MAT7902 07N1D10 347	HR55AL4 033	5LNGDIC R21CXX1 01359	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
158	Tata Motors	31280331 25030000 0234	5-Nov-26	Logistics Truck	MAT7902 07N1C07 996	HR55AL7 886	5LNGDIC R21BXX1 01024	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
159	Tata Motors	31280331 25030000 0237	5-Nov-26	Logistics Truck	MAT7902 07N1C07 133	HR55AL8 670	5LNGDIC R21BXX1 01030	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
160	Ashok Leyland	31280331 25030000 0246	13-May-26	Logistics Truck	MB1A5E HD3NAJ M3593	HR55AL3 062	NJPZ1120 22	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
161	Ashok Leyland	31280331 25030000 0247	13-May-26	Logistics Truck	MB1A5E HD8NAJ M2889	HR55AL3 239	NJPZ1120 00	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

Sr No.	Commercial Vehicle	Policy Number	Date of expiry	Name of the person/entity insured	Chassis No.	Vehicle registration number	Engine No.	Name of the entity issuing the insurance	Sum Insured
								NCE CO. LTD.	
162	Ashok Leyland	31280331 25030000 0241	13-May-26	Logistics Truck	MB1A5E HD8NAJ M2696	HR55AL4 403	NKPZ110 983	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
163	Ashok Leyland	31280331 25030000 0238	13-May-26	Logistics Truck	MB1A5E HD9NAJ M3050	HR55AL7 012	NJPZ1128 26	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
164	Ashok Leyland	31280331 25030000 0249	13-May-26	Logistics Truck	MB1A5E HDXNAJ M3669	HR55AL7 254	NJPZ1123 02	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
165	Ashok Leyland	31280331 25030000 0242	13-May-26	Logistics Truck	MB1A5E HD2NAJ M3097	HR55AL8 907	NJPZ1130 09	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
166	Ashok Leyland	31280331 25030000 0239	13-May-26	Logistics Truck	MB1A5E HD2NAJ M2967	HR55AL9 205	NKPZ110 997	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
167	Ashok Leyland	31280331 25030000 0244	13-May-26	Logistics Truck	MB1A5E HD3NAJ M3058	HR55AL9 330	NJPZ1126 13	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
168	Ashok Leyland	31280331 25030000 0248	13-May-26	Logistics Truck	MB1A5E HDXNAJ M3221	HR55AL9 903	NJPZ1129 80	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
169	Tata Motors	31280331 25030000 0240	11-May-26	Logistics Truck	MAT7902 07N1C07 032	HR55AL5 931	5LNGDIC R21BXX1 00805	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000
170	Ashok Leyland	31280331 24030000 2349	11-Mar-26	Logistics Truck	MB1A5E HDONAL L9801	HR55AL8 208	NLPZ104 123	THE NEW INDIA ASSURANCE CO. LTD.	16,20,000

**Other Insurance Policies taken are as follows:**

Policy No.	Sum Insured (₹)	Policy Type	Purpose / Risk Covered	Insured Address	Date of Expiry
D252426334	1,00,00,000	Bharat Sookshma Udyam Suraksha Policy	Fire & allied perils – furniture, equipment, finished goods	192/6 Nitin Vihar, Delhi Jaipur Highway, Opp. IOCL Pump, NH8, Gurugram – 122001	19-Feb-2027

<b>Policy No.</b>	<b>Sum Insured (₹)</b>	<b>Policy Type</b>	<b>Purpose / Risk Covered</b>	<b>Insured Address</b>	<b>Date of Expiry</b>
	1,00,00,000	Burglary Insurance Policy	Protection against theft/burglary of vehicle stock	192/6 Nitin Vihar, Delhi Jaipur Highway, Opp. IOCL Pump, NH8, Gurugram – 122001	

## OUR MANAGEMENT

### Brief Biographies of our Directors

**Navin Katiyar**, aged 47 years, is the Promoter and Managing Director of our Company since March 31, 2013. He holds a Diploma in Electrical Engineering from Lucknow Polytechnic, Lucknow. He has over 27 years of experience across the Telecommunication and Automobile industries. Prior to joining Paluck Technologies Limited in 2010, he served as Project Head (Telecommunication) at Veena Industries from 2005 to 2010, where he led major project deployments, implemented new technologies, and managed cross-functional teams. From 1998 to 2005, he worked as Service Manager (Diesel Generator) in the Automobile sector, overseeing service delivery, ensuring compliance with SLAs, and maintaining high customer satisfaction. At Paluck Technologies Limited, he manages strategic planning, financial management, and stakeholder engagement, leading a diverse team to drive business growth, operational efficiency, and corporate governance. His prior experience in project leadership, operations management, and technology implementation directly contributes to his ability to lead the Company's business and strategic initiatives.

**Sumit Kumar Bajaj**, aged 39 years, is the Promoter, Executive Director, and Chief Executive Officer of our Company since its incorporation. He holds a bachelor's degree in Science from Manonmanium Sundaranar University, Tirunelveli, Tamil Nadu, India, and has over 15 years of professional experience with Paluck Technologies Limited, having been associated with the Company since 2010. He oversees the overall corporate strategy, financial planning, stakeholder engagement, and technology implementation, driving sustainable business growth and operational excellence. He leads a diverse team of professionals, ensures compliance with corporate governance frameworks, and establishes key partnerships with investors, stakeholders, and regulatory authorities. His extensive experience in strategic planning, financial management, and technology leadership directly supports the Company's vision and long-term objectives.

**Praveen Kumar**, aged 45 years, is the Promoter and Executive Director of our Company since its incorporation. He has over 15 years of professional experience with Paluck Technologies Limited, having been associated with the Company since 2010. He manages the day-to-day business operations with a focus on sales and business development, overseeing profit and loss responsibility, leading the management team, and developing business strategies. He cultivates client relationships and ensures compliance with health, safety, and legislative requirements. His experience in business management, strategic planning, and operational leadership directly contributes to the Company's growth, operational efficiency, and organizational performance.

**Arun Kumar**, aged 40 years, has been serving as the Non-Executive Independent Director of our Company since July 02, 2025. He cleared CA Final Group 1 and holds a Bachelor's and Master's degree in Commerce from CH. Charan Singh University, Meerut, India. He brings around 10 years of experience in corporate finance, accounting, taxation, regulatory compliance, and IPO listing procedures. Currently, he is associated with Envirotech Systems Limited as Senior Finance Officer, where he manages financial reporting, statutory compliance, and coordination with regulatory authorities. As an Independent Director, Arun Kumar actively participates in Board meetings, providing independent judgment on critical matters such as strategy, performance, risk management, resource allocation, and governance. He is committed to maintaining high standards of responsibility and integrity to ensure effective oversight and contribute to the Company's sustainable growth.

**Pallvi Sharma**, aged 34 years, is the Non-Executive Independent Director of our Company since July 02, 2025. She holds a Bachelor's degree in Commerce from Kumaun University, Nainital, and is a fellow member of the Institute of Company Secretaries of India. She brings over five years of professional experience in company secretarial practices, regulatory compliance, and corporate governance. She has extensive expertise in IPO advisory, managing listing obligations and disclosure requirements, drafting board resolutions and minutes, conducting meetings, and ensuring adherence to statutory and regulatory mandates. As an Independent Director, Pallvi actively participates in Board meetings, providing independent judgment on matters of strategy, performance, risk management, resource allocation, and governance. She contributes her knowledge and experience to support effective board oversight, ensuring transparency, robust governance practices, and alignment with the Company's strategic objectives.

**Gopal Krishan**, aged 51 years, is the Non-Executive Independent Director of our Company since July 02, 2025. He holds a bachelor's degree in Electrical Engineering from Uttar Pradesh Technical University and a diploma in Electrical Engineering from H.I.E.T. Kasumpti, Shimla. He brings significant experience in electrical engineering, technical operations, quality control, and compliance management. Over the course of his professional career, he has developed expertise in overseeing technical functions, ensuring adherence to safety and quality standards, implementing operational improvements, and managing engineering processes efficiently. His practical understanding of technical systems and operational risk management strengthens the Company's governance and oversight framework. As an Independent Director, he attends Board Meetings and provides independent judgment on matters relating to strategy, performance, risk management, resource allocation, and corporate governance of the Company. His technical acumen and analytical approach support informed decision-making and contribute to the Company's long-term stability and sustainable growth.

### Our Key Managerial Personnel

**Chirag Manni**, aged 31 years, is the Chief Financial Officer of our Company, appointed with effect from July 1, 2025. He holds a Master of Business Administration degree from Glocal University and a Bachelor of Commerce degree from Kurukshetra University. Chirag brings over 10 years of extensive experience in accounts, finance, taxation, and strategic

financial planning. Prior to joining the Company, he worked as a Senior Finance Consultant at M/S Aarya & Associates for nearly a decade, where he gained expertise in handling complex accounts, tax compliance, audits, and regulatory filings. Since 2019, he has also managed his own business, M/S GST On Wheels, focusing on GST compliance and tax return filings. As CFO, Chirag leads financial planning, budgeting, risk management, and investor relations, while mentoring high-performance finance teams. He did not receive any remuneration during Fiscal 2025 due to his recent appointment.

## OUR PROMOTERS AND PROMOTER GROUP

### PROMOTER GROUP

*Bodies corporates, partnership firms, proprietorships and HUFs forming part of the Promoter Group*

Sr. No.	Nature of Entity	Name of Entity
1.	Company	Paluck Retail Private Limited
2.		Balaji Auto Diesel Private Limited
3.	Partnership	Shree Vaishno Logistics
4.		Ranio Engineers

### Other confirmations

Our Company, along with the Promoters and Promoter Group entities, has executed non-compete agreements with the relevant companies and partnership firms, ensuring that such entities are restricted from engaging in businesses competitive to that of the Company.

**SECTION VI – FINANCIAL INFORMATION****RESTATED FINANCIAL INFORMATION**

<b>S. No.</b>	<b>Details</b>	<b>Page Number</b>
<b>1.</b>	Examination Report on Restated Financial Statements for the period ending November 30, 2025 and for the Financial Years ended March 31, 2025, March 31, 2024 and March 31, 2023	F1-F3
<b>2.</b>	Restated Financial Statements for the period ending November 30, 2025 and for the Financial Years ended March 31, 2025, March 31, 2024 and March 31, 2023	F4-F46

# Paluck Technologies Limited

CIN: U74110HR2010PLC040347

Restated Summary Statements

Annexure V - Notes to Restated Summary Statements

(All amounts are in Indian Rupees in Lakhs, except as otherwise stated)

## 27 Contingent liabilities and commitments

Particulars	Period ended November 30, 2025	As at March 31, 2025	As at March 31, 2024	As at March 31, 2023
<b>Contingent liabilities</b>				
Bank Guarantees & LC's issued by banks on behalf of the Company	58.91	11.65	11.65	2.00
	<b>58.91</b>	<b>11.65</b>	<b>11.65</b>	<b>2.00</b>
<b>Commitments</b>				
Capital commitments	-	-	-	-
	-	-	-	-
<b>Total</b>	<b>58.91</b>	<b>11.65</b>	<b>11.65</b>	<b>2.00</b>

## 29 Earnings in foreign currency

Particulars	Period ended November 30, 2025	Year ended March 31, 2025	Year ended March 31, 2024	Year ended March 31, 2023
Export of goods	-	-	-	-
<b>Total</b>	-	-	-	-

## 30 Employee benefits disclosure under AS-15 (revised 2005)

### A. Defined contribution plan

Particulars	Period ended November 30, 2025	Year ended March 31, 2025	Year ended March 31, 2024	Year ended March 31, 2023
Employer's contribution to PF and ESIC	29.86	11.75	14.28	13.54
<b>Total</b>	<b>29.86</b>	<b>11.75</b>	<b>14.28</b>	<b>13.54</b>

### B. Defined benefit obligation

#### 1) Gratuity

The gratuity benefit payable to the employees of the Company is as per the provisions of the Payment of Gratuity Act, 1972, as amended. Under the gratuity plan, every employee who has completed at least 5 years of service gets gratuity on separation or at the time of retirement calculated for equivalent to 15 days salary for each completed year of service calculated on last drawn basic salary.

#### I Assumptions

Particulars	Period ended November 30, 2025	Year ended March 31, 2025	Year ended March 31, 2024	Year ended March 31, 2023
Discount rate	6.80%	6.80%	7.20%	7.25%
Salary escalation	7.00%	7.00%	7.00%	5.00%
Expected return on plan assets	7.00%	7.00%	7.00%	NA
Attrition rates				
Upto 30 Years	3.00%	3.00%	3.00%	3.00%
From 31 to 44 Years	2.00%	2.00%	2.00%	2.00%
More than 44 Years	1.00%	1.00%	1.00%	1.00%
Mortality table	Indian Assured Lives Mortality (2012-14) Ult.	Indian Assured Lives Mortality (2012-14) Ult.	Indian Assured Lives Mortality (2012-14) Ult.	Indian Assured Lives Mortality (2012-14) Ult.
Retirement age	58	58	58	58

#### II Change in the present value of defined benefit obligation:

Particulars	Period ended November 30, 2025	Year ended March 31, 2025	Year ended March 31, 2024	Year ended March 31, 2023
Present value of benefit obligation as at the beginning of the year	54.76	46.09	38.49	-
Transfer in/(out) obligation	-	-	-	-
Current service cost	4.40	6.31	6.09	5.97
Past Service Cost	-	-	-	32.52
Interest cost	2.56	3.23	2.79	-
(Benefit paid directly by the employer)	-	-	-	-
(Benefit paid from the fund)	-	-	-	-
Actuarial gains/(losses)	-	(0.86)	(1.28)	-
<b>Present value of benefit obligation as at the end of the year</b>	<b>61.72</b>	<b>54.76</b>	<b>46.09</b>	<b>38.49</b>

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL POSITION AND RESULTS OF OPERATIONS

### BUSINESS OVERVIEW

In the *Construction Equipment Rental* segment, the Company provides end-to-end concrete transportation, infrastructure equipment rental, and RMC plant setup services. With a substantial asset base comprising 122 transit mixers, 13 concrete pumps, and 55 Logistics Trucks, Paluck caters to leading infrastructure developers, EPC contractors, and cement manufacturers across key infrastructure development regions including Delhi NCR, Rajasthan, Haryana, Madhya Pradesh, Gujarat, Odisha, and Jammu & Kashmir.

**SECTION VII – LEGAL AND OTHER INFORMATION**  
**OUTSTANDING LITIGATION AND MATERIAL DEVELOPMENTS**

**A. Litigation involving our Company**

*Litigation against our Company*

*Criminal Proceedings*

1. A criminal complaint has been filed by Tata Capital Limited (“Complainant”) before the Court of Chief Metropolitan Magistrate, Karkardooma Courts, New Delhi, against our Company under section 138, 141 & 142, of the Negotiable Instruments Act, 1881. The complaint arises from dishonour of cheque dated May 27, 2025 for ₹523.43 lakhs issued by our Company in favour of the Complainant towards outstanding dues. The cheque was presented for encashment but was returned unpaid with the remark “Payment Stopped by Drawer”. Despite repeated requests and legal notice dated June 11, 2025 sent by the Complainant, our Company failed to make the payment within the stipulated period. The matter is presently pending before the said Court and the next date of hearing is May 22, 2026.

As on date, the outstanding dues have been fully repaid, and the Company is current on all repayment obligations.

## OTHER REGULATORY AND STATUTORY DISCLOSURE

### ELIGIBILITY FOR THE ISSUE

Our Company is not ineligible in terms of Regulations 228 of SEBI ICDR Regulations for this Issue as:

- Neither our Company, nor any of its Promoters, Promoter Group or Directors are debarred from accessing the capital market by the Board.
- Neither our Promoters, nor any Directors of our company is a promoter or director of any other company which is debarred from accessing the capital market by the Board.
- Neither our individual Promoters nor any of our Directors is declared as Fugitive Economic Offender.
- Neither our Company, nor our Promoters, relatives (as defined under the Companies Act, 2013) of our Promoters nor our Directors, are Wilful Defaulters or a fraudulent borrower.

Our Company is eligible for the Issue in accordance with Regulation 229(2) and other provisions of Chapter IX of the SEBI (ICDR) Regulations 2018, as we are an Issuer whose post issue paid-up capital is more than 10 crores rupees and upto 25 Crores (twenty five crore rupees) and satisfying track record and / or other eligibility conditions of SME Platform of BSE and therefore can issue Equity Shares to the public and propose to list the same on the SME Platform of BSE Limited (“BSE SME”).

Further, as per Regulation 229 of the SEBI ICDR Regulation, 2018 and as amended and eligibility conditions of BSE SME, our Company satisfies track record to get its specified securities listed.

- The Company was originally incorporated as “*Paluck Technologies Private Limited*” on April 08, 2010 under the provisions of the Companies Act, 1956 with the Registrar of Companies, Delhi & Haryana, with CIN U31900HR2010PTC040347.
- Thereafter, the Company was converted into a Public Limited Company and consequently the name of Company was changed from “*Paluck Technologies Private Limited*” to “*Paluck Technologies Limited*” vide a fresh certificate of incorporation consequent upon conversion from private company to public company dated October 22, 2021 issued by the Registrar of Companies, Delhi bearing CIN U74110HR2010PLC040347.
- As on the date of the Draft Red Herring Prospectus, the Company has a Paid-up Capital of ₹ 1,394.63 lakhs comprising 1,39,46,282 Equity shares and the Post Issue Paid up Capital of the company will be ₹ [●] lakhs comprising [●] Equity Shares, which is less than ₹25 Crores
- The Company has a track record of at least 3 years as on the date of filling Draft Red Herring Prospectus.
- Based on the Restated Financial Statements, Company’s net worth for the 3 preceding financial years preceding the application date is given below and it has Net worth of at least Rs. 1 crore for 2 preceding full financial years:

(₹ in lakhs)

Particulars	November 30, 2025	March 31, 2025	March 31, 2024	March 31, 2023
Net Worth as per Restated Financial Statement	3,896.19	3,181.87	1,847.85	1,504.52

- The issuing company shall have net tangible assets worth Rs 3 crores in the last preceding (full) financial year:

We further confirm that the Company has Net Assets of Rs 31.82 crores in last preceding (full) financial year ending on March 31, 2025:

(Rs. In crores)

Details	Amount (March 31, 2025)
Net Assets*	31.82
Less: Intangible Assets	0.03
<b>Net Tangible Assets</b>	<b>31.79</b>

(\*Net Assets = Total Assets – Current Liabilities – Non-Current Liabilities)

- The Company confirms that it has operating profits (earnings before interest, depreciation and tax) of ₹ 1 Crore from operations for at least two out of three previous financial years preceding the application date as per the Restated Financial Statements.

(₹ in lakhs)

Particulars	November 30, 2025	March 31, 2025	March 31, 2024	March 31, 2023
Profit after Tax	714.32	963.38	343.33	217.83
Add: Tax Expenses	281.30	321.07	149.81	69.85
Add: Depreciation and amortisation expense	205.85	436.59	649.32	802.49
Add: Finance costs	182.68	187.05	284.35	396.26
Less: Other Income	(6.16)	(8.61)	(100.23)	(4.88)
<b>EBITDA</b>	<b>1,377.98</b>	<b>1,899.48</b>	<b>1,326.59</b>	<b>1,481.55</b>

- The Leverage Ratio of the company is not more than 3:1 as on November 30, 2025.

(Rs. In Crores except Ratios)

Particulars	Pre Issue (as on November 30, 2025)
<b>Borrowings</b>	
Short-Term	6.47
Long-Term	8.34
<b>Total Borrowings (A)</b>	<b>14.81</b>
<b>Shareholder's funds</b>	
Share Capital	13.95
Reserves and Surplus	25.02
<b>Total Shareholder's Funds (B)</b>	<b>38.96</b>
<b>Total Borrowings/Equity {(A)/(B)}</b>	<b>0.38</b>

- In case of the Company, which had been a proprietorship or a partnership firm or a limited liability partnership before conversion to a company or body corporate, such issuer may make an initial public offer only if the issuer company has been in existence for at least one full financial year before filing of draft offer document: **Not Applicable**
- In cases where there is a complete change of promoter of the Company or there are new promoter(s) of the issuer who have acquired more than fifty per cent of the shareholding of the issuer, the issuer shall file draft offer document only after a period of one year from the date of such final change(s): **Not Applicable**
- There has been no regulatory action of suspension of trading against the promoter(s) or companies promoted by the promoters by any stock Exchange having nationwide trading terminals. None of our Promoter(s) or directors have been promoter(s) or directors (other than independent directors) of compulsory delisted companies by the Exchange. Accordingly, there is no applicability of compulsory delisting is attracted and none of our Promoter(s) or directors have been promoter(s) or directors (other than independent directors) of companies that are suspended from trading on account of non-compliance. Further, none of our directors are disqualified/ debarred by any of the Regulatory Authority.
- There are no pending defaults in respect of payment of interest and/or principal to the debenture/ bond/ fixed deposit holders by our Company, promoters/ promoting company(ies), Subsidiary Companies.
- In case of name change within the last one year, at least 50% of the revenue calculated on a restated basis for the preceding 1 full financial year has been earned by our Company from the activity indicated by our new name: **Not Applicable**
- Other Disclosures:**
  - We have a functional website: <https://palucktechno.com/>
  - 100% of Equity Shares held by the Promoters are in dematerialised form
  - Our company has facilitated trading in demat securities and has entered into an agreement with both the depositories
  - There has been no change in the Promoter(s) of our Company in the preceding one year from date of filing application to BSE for listing on BSE SME.
  - The composition of the board of our company is in compliance with the requirements of Companies Act, 2013 at the time of in-principle approval;
  - The Net worth computation is computed as per the definition given in SEBI (ICDR) Regulations.
  - Our Company has not been referred to the Board for Industrial and Financial Reconstruction (BIFR).
  - Our Company has not been referred to the National Company Law Tribunal (NCLT) under Insolvency and Bankruptcy Code, 2016.

- ix. There is no winding up petition against the company, which has been accepted by the National Company Law Tribunal (NCLT).
- x. No material regulatory or disciplinary action has been taken by any stock exchange or regulatory authority in the past three years against the Company.

In terms of Regulation 230(1) of the SEBI (ICDR) Regulations, 2018, our Company has ensured:

1. The Draft Red Herring Prospectus has been filed with BSE and our Company has made an application to BSE for listing of its Equity Shares on the BSE SME. BSE is the Designated Stock Exchange.
2. Our Company has entered into an agreement dated April 20, 2022 with NSDL and agreement dated April 15, 2025 with CDSL for dematerialization of its Equity Shares already issued and proposed to be issued.
3. The entire pre-issue capital of our Company has fully paid-up Equity Shares and the Equity Shares proposed to be issued pursuant to this IPO are fully paid-up.
4. The entire Equity Shares held by the Promoters are in dematerialized form.
5. The fund requirements set out for the Objects of the Issue are proposed to be met entirely from the Net Proceeds. Accordingly, our Company confirms that there is no requirement to make firm arrangements of finance through verifiable means towards at least 75% of the stated means of finance, excluding the amount to be raised from the Issue as required under the SEBI ICDR Regulations. For details, please refer the chapter "Objects of the Issue" on page 93 of this Draft Red Herring Prospectus.
6. The size of offer for sale by selling shareholders shall not exceed twenty per cent of the total issue size: **Not Applicable**
7. The shares being offered for sale by selling shareholders shall not exceed fifty per cent of such selling shareholders' pre-issue shareholding on a fully diluted basis: **Not Applicable**

In terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, we confirm that:

1. In accordance with Regulation 245 (1) and (2) of the SEBI ICDR Regulation, 2018 read along with SEBI ICDR (Amendment) Regulations, 2025, the offer documents shall contain the following:
  - a. All material disclosures which are true and adequate so as to enable the applicants to take an informed investment decision;
  - b. Disclosures specified in the Companies Act, 2013;
  - c. Disclosures specified in Part A of Schedule VI;
  - d. Details pertaining to Employees' Provident Fund and Employee State Insurance Corporation;
  - e. site visit report of issuer prepared by the lead manager(s) shall be made available as a material document for inspection
  - f. Fees of Book Running Lead Manager.
2. In accordance with regulation 260 of the SEBI ICDR Regulations, this Issue is 100% underwritten in compliance of Regulations 260(1) and 260(2) of the SEBI (ICDR) Regulations, 2018. For details pertaining to underwriting, please refer to Section titled "General Information" beginning on page no. 63 of this Draft Red Herring Prospectus.
3. In accordance with Regulation 261 of the SEBI (ICDR) Regulations, 2018, the BRLM will ensure compulsory market making for a minimum period of three years from the date of listing of Equity Shares Issue in the Initial Public Issue. For details of the market making arrangement, see Section titled "General Information" beginning on page no. 63 of this Draft Red herring Prospectus.
4. In accordance with Regulation 268 of the SEBI (ICDR) Regulations, read along with SEBI ICDR (Amendment) Regulations, 2025 we shall ensure that the total number of proposed Allottees in the issue shall be greater than or equal to two hundred (200), otherwise, the entire application money will be refunded within 4 (Four) days of such intimation. If such money is not repaid within 4 (Four) days from the date our Company becomes liable to repay it, then our Company and every officer in default shall, on and from expiry of 4 (Four) days, be liable to repay such application money, with interest at the rate 15% per annum. Further, in accordance with Section 40 of the Companies Act, 2013, the Company and each officer in default may be punishable with fine and/or imprisonment in such a case.
5. In accordance with Regulation 246 the SEBI (ICDR) Regulations, 2018 read along with SEBI ICDR (Amendment) Regulations, 2025 we shall also ensure that we submit the soft copy of Red Herring Prospectus through the BRLM immediately upon registration of the Red Herring Prospectus with the Registrar of Companies and SME exchange along with a Due Diligence Certificate to which the site visit report of the issuer prepared by the lead manager(s) shall also be annexed, including additional confirmations. The offer documents

shall also be furnished to the Board in a soft copy. However, SEBI shall not issue any observation on the Red Herring Prospectus.

We further confirm that we shall be complying with all the other requirements as laid down for such an Issue under Chapter IX of SEBI (ICDR) Regulations, 2018 as amended from time to time and Subsequent circulars and guidelines issued by SEBI and the Stock Exchange.

## SECTION X – OTHER INFORMATION

### MATERIAL CONTRACTS AND DOCUMENTS FOR INSPECTION

#### 1. Material Contracts for the Issue

- (vii). Market Making Agreement dated February 19, 2026 between our Company, Book Running Lead Manager and Market Maker.
- (viii). Underwriting Agreement dated February 19, 2026 amongst our Company and the Underwriters.